



City of Palm Bay, FL

FY 2023 General Fund Financial Sustainability Analysis – Final Report

November 17, 2022





November 17, 2022

Suzanne Sherman
City Manager
City of Palm Bay
120 Malabar Road
Palm Bay, FL 32907

Re: FY 2023 General Fund
Financial Sustainability Analysis
– Final Report

Dear Ms. Sherman,

Stantec Consulting Services Inc. is pleased to present this Final Report of the FY 2023 General Fund Financial Sustainability Analysis that we performed for the City of Palm Bay, Florida. We appreciate the fine assistance provided by you and all of the members of the City staff who participated in the study.

If you or others at the City have any questions, please do not hesitate to call me at (904) 671-0117 or email me at peter.napoli@stantec.com. We appreciate the opportunity to be of service to the City, and look forward to the possibility of doing so again in the near future.

Sincerely,

A handwritten signature in black ink, appearing to read "Peter Napoli".

Peter Napoli
Managing Consultant

777 S Harbour Island Blvd #600
Tampa, FL 33602
(904) 671-0117
peter.napoli@stantec.com

Enclosure

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1. EXECUTIVE SUMMARY

1.1 INTRODUCTION

Stantec Consulting Services Inc. (Stantec) has conducted a Financial Sustainability Analysis (FSA) for the General Fund of the City of Palm Bay, FL (City). The following sections of this report describe in detail the assumptions, procedures, and results of the analysis, as well as the conclusions and recommendations gathered from the analysis. This Executive Summary presents an overview of the results of the study.

1.2 OBJECTIVES

The principal objectives or components of the FSA are as follows:

General Fund Financial Sustainability Analysis – Conduct an analysis that evaluates the current and projected financial condition of the City's General Fund and identifies financial adjustments that will provide a sustainable future for the City over a multi-year projection period.

1.3 GENERAL FUND FINANCIAL SUSTAINABILITY ANALYSIS

The objective of this analysis was to evaluate the current and projected financial condition of the City's General Fund, using the FY 2022 Year-End Estimates as of October 1, 2021, and the FY 2023 Proposed Budget, and to identify potential revenue enhancements and other financial adjustments, that will enable the City to meet all its fiscal obligations over a multi-year projection period.

Using the City's taxable property values, historical and budgeted financial information, current debt obligations, and required transfers to other funds, we populated our proprietary General Fund Financial Analysis and Management System (FAMS) interactive model.

During interactive work sessions with City staff, we discussed other assumptions and policies that would affect the financial performance of the City, such as economic growth, property development and redevelopment, additional expenses outside of the City's budgets, required levels of operating and capital reserves, earnings on invested funds, escalation rates for operating costs, etc. We then evaluated the General Fund's financial management plan by examining how various scenarios, such as potential changes in property development and values, assumed cost escalations, and other variables would affect the General Fund's ability to provide sufficient revenues to fund its cost requirements.

Based upon the analysis presented herein, we have reached the following conclusions regarding the General Fund over the projection period:

- The City is one of the fastest growing Cities within the State of Florida. While growth comes with expanded revenue from new construction and a rising economic tide, it also will require additional investment in capital improvements and personnel services to maintain the City's existing level of service as provided by the activities within the General Fund.

- The City has identified a significant amount of capital improvement projects (\$102 million) as part of the 5-year capital improvement schedule. For the remainder of the projection period, FY 2027 – FY 2032, an average of \$6.2 million a year was projected for unspecified capital funding. The total 10-year projected capital funding needs equals \$133 million.
- The City's current millage rate of 7.5995 is projected to produce sufficient revenues to fund approximately 69% of the capital improvement funding needs over the 10-year projection period. The 69% execution of the capital plan results in total deferred capital projects of approximately \$40M.
- However, the City's policy limiting annual Ad Valorem revenue growth to 3% over the previous fiscal year, plus the value of new construction, does not allow the City to capitalize financially on projected growth. If the Ad Valorem cap policy is enacted in each year of the projection period, the City would only afford to execute approximately 52% of the identified capital projects and unspecified future funding. A 52% execution of the projected capital plan results in approximately \$63M in total deferred capital projects.

After identifying and discussing with City staff any potential scenarios the General Fund could face during the projection period, we prepared workbooks of the diagnostic results to aid the FY 2023 budget process.

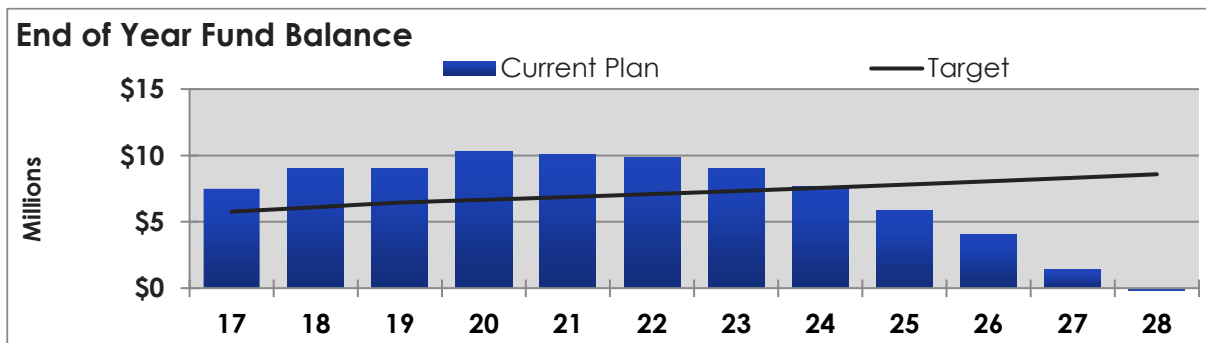
2. GENERAL FUND FINANCIAL SUSTAINABILITY ANALYSIS (FSA)

The City retained the services of Stantec to evaluate the current and projected financial condition of the City’s General Fund (Fund) and identify revenue enhancements and other financial adjustments that will provide a sustainable future for the City, over a multi-year projection period. This report describes in detail the approach taken to complete the assessment, as well as the results of the analysis, our concluding observations, and future considerations.

2.1 BACKGROUND

In FY 2018, the City of Palm Bay retained Stantec to develop a financial model to project the General Fund’s condition under a “status quo” evaluation, or without any significant changes to revenues, expenses, policy or operating levels. That Study concluded that the City’s policy limiting annual Ad Valorem revenue growth resulted in deficit spending by FY 2021, depleting reserves below the minimum target by FY 2025, and ultimately depleting all available reserves by FY 2028. Figure 1 shows our projected fund balance for the City’s General Fund per the analysis performed in FY 2018.

Figure 1



The City has retained Stantec to update the financial model we created in FY 2018 with the most current financial data and assumptions to re-evaluate the City’s General Fund financial sustainability. This process also serves to support the City’s FY 2023 budget preparation and assist decision-makers in evaluating alternative scenarios.

2.2 SOURCE DATA

The analysis used both historical and projected information. The following presents the key source data utilized in the FSA:

2.2.1 Fund Balance

City staff provided the historical, audited financial information used to establish the beginning FY 2022 balances as of October 1, 2021 for the General Fund. Any funds reserved or encumbered for specific capital projects were included in the beginning fund balances, while the associated capital project costs were included in the CIP.

2.2.2 Revenues

The revenue utilized in the FSA consists of ad valorem taxes, assessments, franchise fees, charges for services, licensing and permitting fees, intergovernmental revenues, state shared revenues, fines and forfeitures, federal grants and donations, interest earnings, and other minor miscellaneous revenues from various service charges.

Ad valorem, or property tax, revenues are budgeted to contribute approximately 49.7% of the revenues to the General Fund in FY 2023. These revenues are a function of the taxable value of all properties in the City (assessed value less exemptions) and the City's proposed millage rate of 7.5995. Beyond FY 2023, the millage rate is calculated utilizing the City's adopted policy of restricting ad valorem revenue growth to 3% above the prior year's value, plus the value of new construction. The revenue growth restriction is accomplished by adjusting the millage rate annually to achieve the revenue specified revenue limitation. Taxable property valuations obtained from the Brevard County Property Appraiser show an estimated 25.2% increase in taxable value for FY 2023. These valuations provide the basis for ad valorem tax revenues in FY 2023.

Ad valorem tax revenues are projected in the multi-year projection period by applying an assumed increase (or decrease) in overall taxable property values to the base assessed values in each year. After discussions with City staff regarding development expectations and evaluation of recent trends in the region, it was assumed that property value increases would begin to stabilize over the ten-year projection period. FY 2024 property values are projected to increase by 8.0%, followed by 6.0% in FY 2025 through FY 2027, and then 4.0% for the rest of the projection period. It should be noted that the City budgets 96.0% collection of estimated ad valorem tax revenues, which are reflected in the analysis herein.

Interest earnings were calculated annually based upon average fund balances and assumed annual interest earnings rates. All other FY 2022 and FY 2023 revenues were based upon FY 2022 Year-Ed Estimates and the FY 2023 Proposed Budget, respectively. Beginning in FY 2024, revenue escalation factors for each revenue line item were identified during reviews with City staff and applied where appropriate, resulting in an overall average annual increase in non-ad valorem revenues of approximately 0.6% throughout the projection period. The revenue escalation factors are reflected in detail in Schedule 8 of the Appendix. Schedule 10 of the Appendix details the revenue projections by account through FY 2032.

2.2.3 Operating Expenditures

The FY 2022 and FY 2023 operating expenditures were based upon the FY 2022 Year-End Estimates and the FY 2023 Proposed Budget, respectively, and include all operations and maintenance (O&M) expenses, debt service requirements, transfers out, and capital outlay. Each year thereafter, O&M expenses were projected based upon the FY 2023 Proposed Budget, adjusted by cost escalation factors identified through reviews with City staff, resulting in an overall average annual increase in O&M costs of approximately 3.1% throughout the projection period. The cost escalation factors are reflected in detail in Schedule 9 of the Appendix. Schedule 11 of the Appendix details the expense projections by account through FY 2032.

2.2.4 Capital Improvement Program

The capital plan in this analysis is based on the 5-year capital improvement schedule provided by City staff. Based upon discussions with staff, beginning in FY 2028, the analysis assumes an average level of unspecified capital spending consistent with historical trends, or approximately \$5 million in annual spending. After FY 2023, all projected capital spending is escalated to current dollars based off the inflation rate extracted from the 10-year average ENR Construction Cost Index.

Major facilities identified in the 5-year capital plan such as fire stations, IT buildings, and a police station expansion are assumed to be funded with long-term debt. The long-term debt was assumed to reflect a 20-year term at 4.25% interest rate. The rest of the capital plan is assumed to be cash-funded.

2.3 ASSUMPTIONS

The following presents the key assumptions utilized in the FSA.

2.3.1 Cost Escalation

Annual cost escalation factors for the various types of operating expenses were discussed with City staff and applied in each year of the projection period, beginning in FY 2024. The specific escalation factors assumed for each category of expense are presented in Schedule 9 of the Appendix in this report and reflect recent historical trends, current industry observations, and City staff expectations.

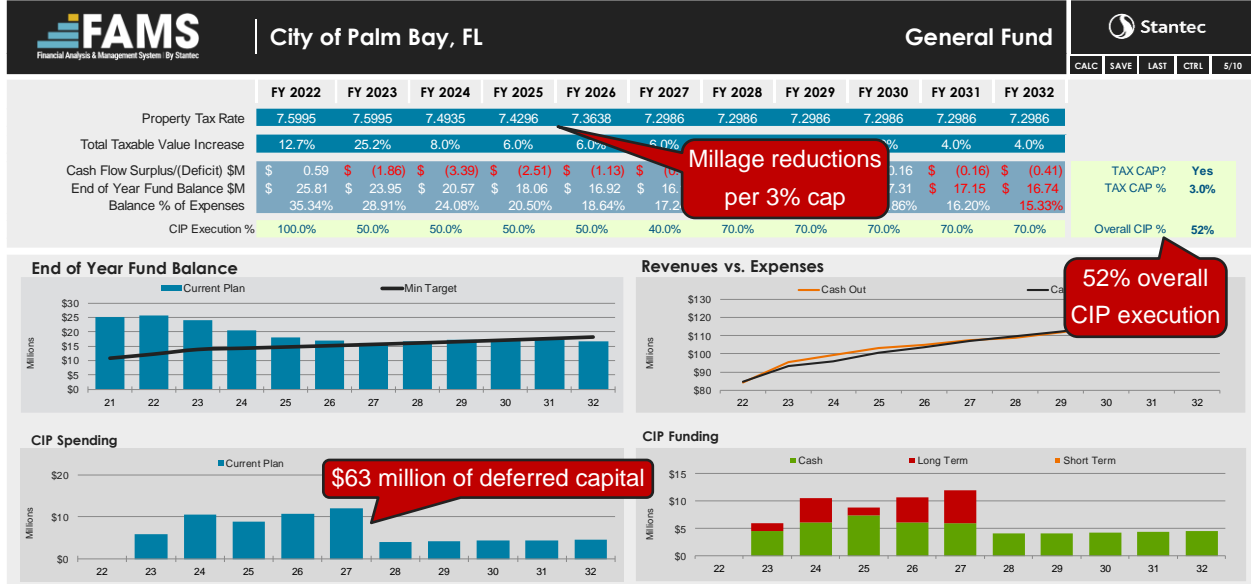
2.3.2 Minimum Working Capital Reserve

The current required minimum balance for unrestricted reserves assumed in the Study is equal to 16.7%, or 2 months of total annual O&M expense, as adopted by the City. It should be noted that this policy is consistent with the Florida Government Financial Officer's Association (FGFOA) recommendation for operating reserves for General Funds within the state.

2.4 BASELINE RESULTS

The screenshot of the model control panel below features the baseline 10-year forecast summary for the City's General Fund. The baseline analysis demonstrates that beyond FY 2023, if the Ad Valorem cap

policy is enacted in each year of the projection period, the City would only be able to execute the projected capital funding plan at 52% overall. It should be noted that this scenario, under the direction of City staff and management, does not assume any further hiring of FTEs within the General Fund, including Public Safety staff.



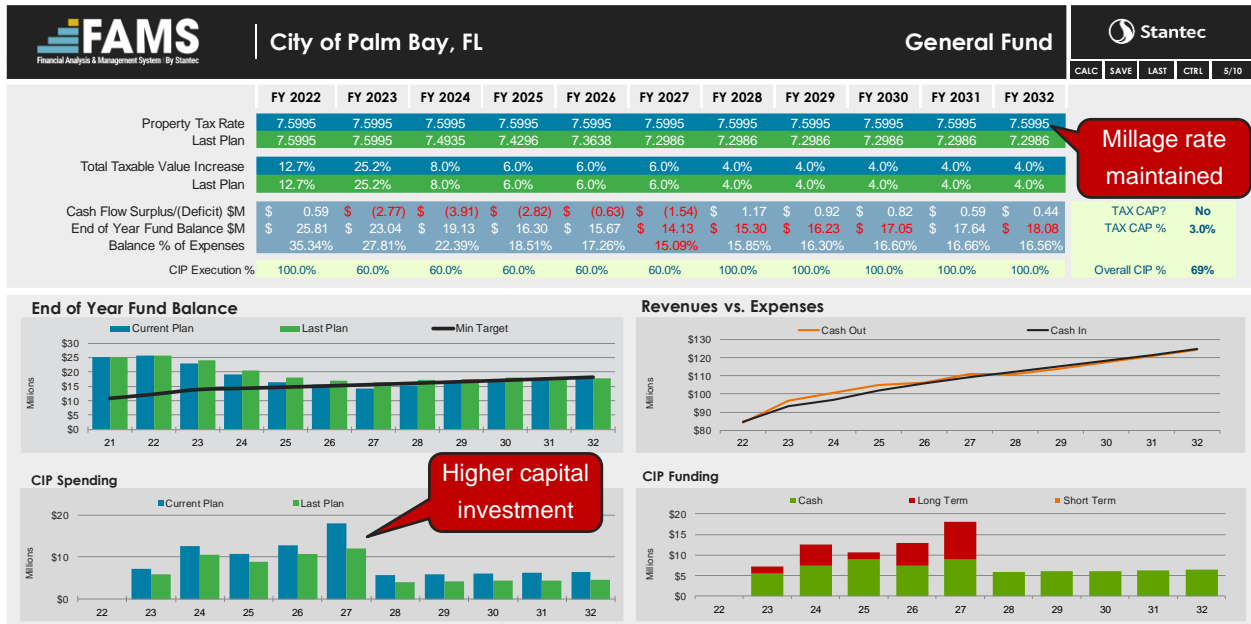
Under this scenario, the City would not only be unable to sufficiently fund capital investment to maintain its existing level of service but would also be unable to meet the demands of new growth. The detailed schedules of the baseline analysis are shown in Appendix A.

2.5 ALTERNATIVE RESULTS

While the baseline analysis shows a projection by maintaining the 3% cap on Ad Valorem revenue growth by reducing the millage rate in each year pursuant to the adopted formula; we have also prepared an alternative projection showing the same financial dynamics with the current Ad Valorem Millage rate of 7.5995 maintained throughout the projection period.

The screenshot of the model control panel on the following page features the alternative 10-year forecast summary for the City's General Fund, with the baseline analysis shown for comparison in the green bars and numbers. The alternative analysis demonstrates that beyond FY 2023, if the Ad Valorem millage rate of 7.5995 is maintained, cash flow would provide additional revenues to afford approximately 69% overall execution of the capital plan.

The City is growing at a rapid pace, and the need for additional investment to maintain level of service will be necessary. If sufficient new investment in capital does not occur as the City grows, the level of service provided by the City will decrease. It is our conclusion that if the millage rate is maintained and not reduced by the cap policy, the City will be able to better sustain its level of service through additional capital investment.



2.6 CONCLUSIONS & RECOMMENDATIONS

Based upon the analysis presented herein and the results presented in the prior subsection, we have reached the following conclusions and recommendations for the General Fund over the projection period:

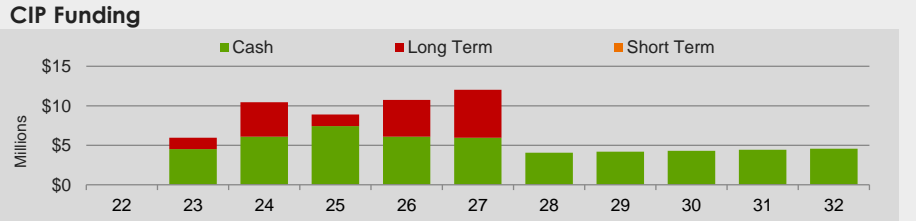
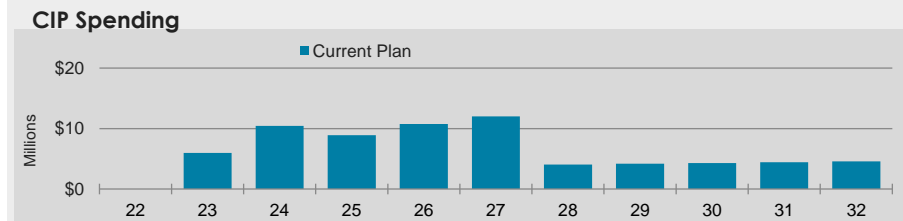
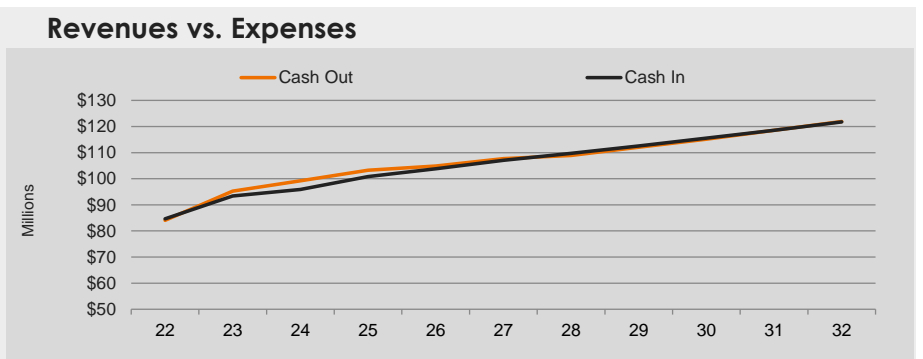
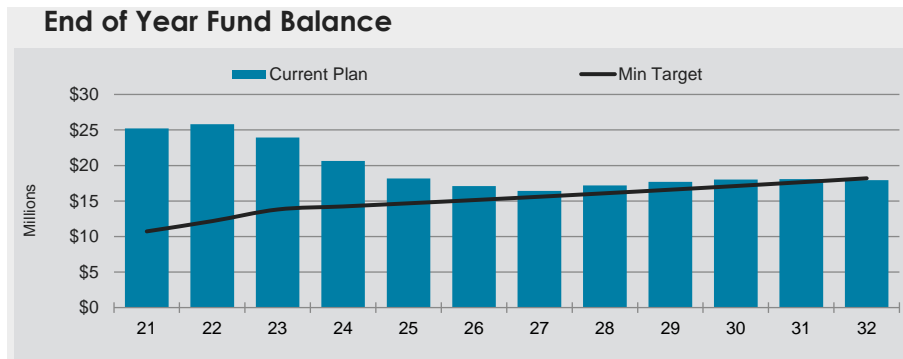
- The City is one of the fastest growing Cities within the State of Florida. While growth comes with expanded revenue from new construction and a rising economic tide, it also will require additional investment in capital improvements and personnel services to maintain the City’s existing level of service as provided by the General Fund.
- The City has identified a significant amount of capital improvements as part of the 5-year capital improvement schedule, a total of \$102 million in capital projects. For the rest of the projection period, FY 2027 – FY 2032, an average of \$6.2 million a year was projected for average unspecified capital funding. The total 10-year projected capital funding including the 5-year plan and average unspecified capital equals \$133 million.
- The City’s current millage rate of 7.5995 is projected to produce sufficient revenues to fund approximately 69% of the capital improvement funding needs over the 10-year projection period. The 69% execution of the capital plan results in total deferred capital projects of approximately \$40M.
- However, the City’s policy limiting annual Ad Valorem revenue growth to 3% over the previous fiscal year, plus the value of new construction, does not allow the City to capitalize financially on projected growth. If the Ad Valorem cap policy is enacted in each year of the projection period, the City would only afford to execute approximately 52% of the identified capital projects and unspecified future funding. A 52% execution of the projected capital plan results in approximately \$63M in total deferred capital projects.

APPENDIX

Baseline Supporting Schedules

- Schedule 1 General Fund Control Panel
- Schedule 2 Projection of Cash Flows
- Schedule 3 Beginning Fund Balance
- Schedule 4 Revenue Projection Summary
- Schedule 5 Expense Projection Summary
- Schedule 6 Revenue Escalation Factors
- Schedule 7 Capital Improvement Plan
- Schedule 8 Revenue Escalation Factors
- Schedule 9 Cost Escalation Factors
- Schedule 10 Detailed Revenue Projections
- Schedule 11 Detailed Expense Projections

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Property Tax Rate ¹	7.5995	7.5995	7.4935	7.4296	7.3638	7.2986	7.2986	7.2986	7.2986	7.2986	7.2986
Total Taxable Value Increase	12.7%	25.2%	8.0%	6.0%	6.0%	6.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Cash Flow Surplus/(Deficit) \$M	\$ 0.59	\$ (1.86)	\$ (3.31)	\$ (2.47)	\$ (1.07)	\$ (0.69)	\$ 0.79	\$ 0.49	\$ 0.34	\$ 0.06	\$ (0.16)
End of Year Fund Balance \$M	\$ 25.81	\$ 23.95	\$ 20.64	\$ 18.17	\$ 17.11	\$ 16.41	\$ 17.20	\$ 17.69	\$ 18.03	\$ 18.09	\$ 17.93
Max Target Fund Balance \$M	\$ 14.01	\$ 15.87	\$ 16.54	\$ 17.21	\$ 17.48	\$ 17.95	\$ 18.16	\$ 18.68	\$ 19.20	\$ 19.75	\$ 20.32
Balance % of Expenses	35.34%	28.91%	24.16%	20.63%	18.84%	17.53%	17.82%	17.77%	17.56%	17.08%	16.42%
Minimum Reserve Target %	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%
CIP Execution %	100.0%	50.0%	50.0%	50.0%	50.0%	40.0%	70.0%	70.0%	70.0%	70.0%	70.0%



¹ Property Tax Rate is recalculated beginning in FY 2024 as part of the City policy to cap Property Tax Revenue growth at 3%, excluding new construction.

Projection of Cash Flows

Schedule 2

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
PROPERTY TAX REVENUES ¹											
1 Property Tax Rate	7.5995	7.5995	7.4935	7.4296	7.3638	7.2986	7.2986	7.2986	7.2986	7.2986	7.2986
2 Adjusted Taxable Value (000's)	\$ 5,249,251	\$ 6,231,950	\$ 6,901,644	\$ 7,372,147	\$ 7,810,587	\$ 8,276,351	\$ 8,685,540	\$ 9,031,353	\$ 9,391,754	\$ 9,766,530	\$ 10,156,261
3 New Construction Taxable Value (000's)	\$ 208,131	\$ 341,045	\$ 186,959	\$ 138,033	\$ 147,443	\$ 156,212	\$ 82,764	\$ 86,855	\$ 90,314	\$ 93,918	\$ 97,665
4 Applied Property Tax Revenues	\$ 39,891,682	\$ 47,359,704	\$ 51,717,225	\$ 54,771,862	\$ 57,515,320	\$ 60,405,683	\$ 63,392,183	\$ 65,916,127	\$ 68,546,550	\$ 71,281,883	\$ 74,126,369
5 % Budgetary Adjustment	96.0%	96.0%	96.0%	96.0%	96.0%	96.0%	96.0%	96.0%	96.0%	96.0%	96.0%
6 SUBTOTAL PROPERTY TAX REVENUES	\$ 38,296,015	\$ 45,465,316	\$ 49,648,536	\$ 52,580,988	\$ 55,214,708	\$ 57,989,456	\$ 60,856,495	\$ 63,279,482	\$ 65,804,688	\$ 68,430,607	\$ 71,161,314
7 Less: CRA ²	\$ (1,114,437)	\$ (1,675,404)	\$ (1,875,404)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
8 MAX PROPERTY TAX REVENUES	\$ 37,181,578	\$ 43,789,912	\$ 47,773,132	\$ 52,580,988	\$ 55,214,708	\$ 57,989,456	\$ 60,856,495	\$ 63,279,482	\$ 65,804,688	\$ 68,430,607	\$ 71,161,314
9 Plus: New Construction	\$ 1,581,690	\$ 2,591,769	\$ 1,400,967	\$ 1,025,525	\$ 1,085,735	\$ 1,140,125	\$ 604,057	\$ 633,922	\$ 659,161	\$ 685,465	\$ 712,819
10 TOTAL TAX REVENUES	\$ 38,700,000	\$ 46,381,681	\$ 49,174,098	\$ 53,606,512	\$ 56,300,443	\$ 59,129,581	\$ 61,460,552	\$ 63,913,403	\$ 66,463,849	\$ 69,116,073	\$ 71,874,133
11 % Change by year		19.85%	6.02%	9.01%	5.03%	5.03%	3.94%	3.99%	3.99%	3.99%	3.99%
EXECUTED OTHER REVENUES											
13 Taxes	\$ 16,339,340	\$ 16,795,900	\$ 16,955,118	\$ 17,116,227	\$ 17,242,422	\$ 17,369,777	\$ 17,498,301	\$ 17,628,005	\$ 17,758,902	\$ 17,891,001	\$ 18,024,314
14 Other Fees And Permits	\$ 6,289,787	\$ 6,407,650	\$ 6,475,814	\$ 6,544,786	\$ 6,598,812	\$ 6,653,335	\$ 6,708,358	\$ 6,763,886	\$ 6,819,924	\$ 6,876,477	\$ 6,933,550
15 Intergovernmental Revenue	\$ 13,403,878	\$ 14,315,629	\$ 14,479,393	\$ 14,645,100	\$ 14,774,898	\$ 14,905,888	\$ 15,038,081	\$ 15,171,489	\$ 15,306,123	\$ 15,441,993	\$ 15,579,111
16 Charges For Services	\$ 5,978,628	\$ 5,876,418	\$ 5,978,398	\$ 6,084,581	\$ 6,195,142	\$ 6,310,258	\$ 6,430,120	\$ 6,554,922	\$ 6,684,868	\$ 6,820,170	\$ 6,961,048
17 Fines And Forfeits	\$ 493,896	\$ 493,500	\$ 493,500	\$ 493,500	\$ 493,500	\$ 493,500	\$ 493,500	\$ 493,500	\$ 493,500	\$ 493,500	\$ 493,500
18 Miscellaneous Revenues	\$ 868,573	\$ 961,900	\$ 961,900	\$ 961,900	\$ 961,900	\$ 961,900	\$ 961,900	\$ 961,900	\$ 961,900	\$ 961,900	\$ 961,900
19 Other Sources	\$ 2,571,688	\$ 2,142,538	\$ 1,401,493	\$ 1,331,418	\$ 1,264,847	\$ 1,201,605	\$ 1,141,525	\$ 1,084,449	\$ 1,030,227	\$ 978,716	\$ 929,780
20 SUBTOTAL EXECUTED OTHER REVENUES	\$ 45,945,790	\$ 46,993,535	\$ 46,745,616	\$ 47,177,512	\$ 47,531,521	\$ 47,896,263	\$ 48,271,785	\$ 48,658,151	\$ 49,055,444	\$ 49,463,757	\$ 49,883,203
21 % Change by year		2.3%	-0.5%	0.9%	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%
22 SUBTOTAL GENERAL FUND REVENUES	\$ 84,645,790	\$ 93,375,216	\$ 95,919,714	\$ 100,784,024	\$ 103,831,964	\$ 107,025,844	\$ 109,732,337	\$ 112,571,554	\$ 115,519,293	\$ 118,579,830	\$ 121,757,336
23 Plus/Less: Adjustment (From Panel)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
24 TOTAL ADJUSTED GENERAL FUND REVENUES	\$ 84,645,790	\$ 93,375,216	\$ 95,919,714	\$ 100,784,024	\$ 103,831,964	\$ 107,025,844	\$ 109,732,337	\$ 112,571,554	\$ 115,519,293	\$ 118,579,830	\$ 121,757,336
25 % Change by year		10.3%	2.7%	5.1%	3.0%	3.1%	2.5%	2.6%	2.6%	2.6%	2.7%
EXPENSES											
27 Personnel Services	\$ 54,663,418	\$ 62,138,983	\$ 64,266,390	\$ 66,468,436	\$ 68,747,822	\$ 71,107,352	\$ 73,549,935	\$ 76,078,591	\$ 78,696,453	\$ 81,406,773	\$ 84,212,926
28 Operating Expenses	\$ 18,364,022	\$ 20,723,856	\$ 21,159,084	\$ 21,603,640	\$ 22,057,728	\$ 22,521,558	\$ 22,995,345	\$ 23,479,309	\$ 23,973,673	\$ 24,478,668	\$ 24,994,528
29 Capital Outlay	\$ 184,696	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
30 Transfers ³	\$ 10,843,491	\$ 7,799,509	\$ 7,411,478	\$ 7,259,393	\$ 7,250,811	\$ 6,977,243	\$ 6,973,470	\$ 6,974,792	\$ 6,838,143	\$ 6,835,147	\$ 6,771,138
31 SUBTOTAL OPERATING EXPENSES	\$ 84,055,627	\$ 90,662,348	\$ 92,836,952	\$ 95,331,469	\$ 98,056,361	\$ 100,606,153	\$ 103,518,751	\$ 106,532,692	\$ 109,508,269	\$ 112,720,588	\$ 115,978,593
32 Cash-Funded Capital	\$ -	\$ 4,506,647	\$ 6,101,094	\$ 7,414,944	\$ 6,091,096	\$ 5,946,160	\$ 4,056,500	\$ 4,179,000	\$ 4,305,000	\$ 4,434,500	\$ 4,567,500
33 Calculated Long Term Debt Service ⁴	\$ -	\$ 61,958	\$ 296,309	\$ 503,776	\$ 752,392	\$ 1,166,770	\$ 1,367,531	\$ 1,367,531	\$ 1,367,531	\$ 1,367,531	\$ 1,367,531
34 Plus/Less: Adjustment (From Panel)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
35 TOTAL EXPENSES	\$ 84,055,627	\$ 95,230,952	\$ 99,234,355	\$ 103,250,188	\$ 104,899,848	\$ 107,719,083	\$ 108,942,782	\$ 112,079,223	\$ 115,180,801	\$ 118,522,620	\$ 121,913,625
36 Total Operating Expense % Change	N/A	13.2%	3.1%	3.1%	3.1%	3.1%	3.1%	3.1%	3.1%	3.1%	3.1%
37 Total Expense % Change by year		13.3%	4.2%	4.0%	1.6%	2.7%	1.1%	2.9%	2.8%	2.9%	2.9%
38 NET INCOME	\$ 590,163	\$ (1,855,736)	\$ (3,314,641)	\$ (2,466,164)	\$ (1,067,885)	\$ (693,239)	\$ 789,555	\$ 492,331	\$ 338,493	\$ 57,210	\$ (156,289)

Projection of Cash Flows

Schedule 2

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
39 NET CHANGE IN FUND BALANCE											
40 Unrestricted General Fund Balance - Beginning Year	\$ 25,219,434	\$ 25,809,597	\$ 23,953,861	\$ 20,639,220	\$ 18,173,056	\$ 17,105,171	\$ 16,411,932	\$ 17,201,487	\$ 17,693,819	\$ 18,032,311	\$ 18,089,521
41 Plus/(Less): Net Income	\$ 590,163	\$ (1,855,736)	\$ (3,314,641)	\$ (2,466,164)	\$ (1,067,885)	\$ (693,239)	\$ 789,555	\$ 492,331	\$ 338,493	\$ 57,210	\$ (156,289)
42 Unrestricted General Fund Balance - End Year	\$ 25,809,597	\$ 23,953,861	\$ 20,639,220	\$ 18,173,056	\$ 17,105,171	\$ 16,411,932	\$ 17,201,487	\$ 17,693,819	\$ 18,032,311	\$ 18,089,521	\$ 17,933,232
43 Minimum Fund Balance Reserve Target											
44 Minimum Reserve Target % of Expenses	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%
45 Minimum Reserve Target	\$ 12,171,240	\$ 13,810,473	\$ 14,237,579	\$ 14,678,679	\$ 15,134,258	\$ 15,604,818	\$ 16,090,880	\$ 16,592,983	\$ 17,111,688	\$ 17,647,574	\$ 18,201,242
46 Total Reserve Balance Requirement	\$ 12,171,240	\$ 13,810,473	\$ 14,237,579	\$ 14,678,679	\$ 15,134,258	\$ 15,604,818	\$ 16,090,880	\$ 16,592,983	\$ 17,111,688	\$ 17,647,574	\$ 18,201,242
47 Fund Balance in Excess/(Deficiency) of Min Reserve	\$ 13,638,357	\$ 10,143,388	\$ 6,401,641	\$ 3,494,377	\$ 1,970,913	\$ 807,114	\$ 1,110,607	\$ 1,100,835	\$ 920,623	\$ 441,948	\$ (268,010)
48 <i>Actual Fund Balance % of Expenses</i>	35.3%	28.9%	24.2%	20.6%	18.8%	17.5%	17.8%	17.8%	17.6%	17.1%	16.4%

¹ Property Tax revenues are calculated in each year in accordance with the City's policy to cap revenue growth at 3%. The 3% cap excludes new construction.

² The allocation to the CRA is deducted from the City's Property Tax revenues. The CRA expires in FY 2025 and is not expected to be renewed.

³ Existing General Fund debt service expenses are included in the Transfers and shown in detail on Schedule 6.

⁴ Calculated Long Term Debt Service is associated with the debt-funded future capital shown on Schedule 7.

Beginning Fund Balance

Schedule 3

Type	Balance as of 10/1/2021	% Included ¹	Available Balances Included in Model
1 Nonspendable	\$ 8,746	0.0%	\$ -
2 Restricted	\$ 800,000	0.0%	\$ -
3 Committed	\$ 1,395,860	0.0%	\$ -
4 Assigned	\$ 363,110	0.0%	\$ -
5 Unassigned	\$ 26,165,774	96.4%	\$ 25,219,434
6 Total Fund Balances	\$ 28,733,490		\$ 25,219,434

¹ The Emergency Reserve of \$946,340 was subtracted from the available Unassigned balance.

Revenue Projection Summary

Schedule 4

Revenue Type	FY 2022 YE Estimate	FY 2023 Proposed	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected	FY 2028 Projected	FY 2029 Projected	FY 2030 Projected	FY 2031 Projected	FY 2032 Projected
1 Property Taxes	\$ 38,700,000	\$ 46,381,681	\$ 49,174,098	\$ 53,606,512	\$ 56,300,443	\$ 59,129,581	\$ 61,460,552	\$ 63,913,403	\$ 66,463,849	\$ 69,116,073	\$ 71,874,133
2 Taxes	\$ 16,339,340	\$ 16,795,900	\$ 16,955,118	\$ 17,116,227	\$ 17,242,422	\$ 17,369,777	\$ 17,498,301	\$ 17,628,005	\$ 17,758,902	\$ 17,891,001	\$ 18,024,314
3 Other Fees And Permits	\$ 6,289,787	\$ 6,407,650	\$ 6,475,814	\$ 6,544,786	\$ 6,598,812	\$ 6,653,335	\$ 6,708,358	\$ 6,763,886	\$ 6,819,924	\$ 6,876,477	\$ 6,933,550
4 Intergovernmental Revenue	\$ 13,403,878	\$ 14,315,629	\$ 14,479,393	\$ 14,645,100	\$ 14,774,898	\$ 14,905,888	\$ 15,038,081	\$ 15,171,489	\$ 15,306,123	\$ 15,441,993	\$ 15,579,111
5 Charges For Services	\$ 5,978,628	\$ 5,876,418	\$ 5,978,398	\$ 6,084,581	\$ 6,195,142	\$ 6,310,258	\$ 6,430,120	\$ 6,554,922	\$ 6,684,868	\$ 6,820,170	\$ 6,961,048
6 Fines And Forfeits	\$ 493,896	\$ 493,500	\$ 493,500	\$ 493,500	\$ 493,500	\$ 493,500	\$ 493,500	\$ 493,500	\$ 493,500	\$ 493,500	\$ 493,500
7 Other Sources	\$ 2,571,688	\$ 2,142,538	\$ 1,401,493	\$ 1,331,418	\$ 1,264,847	\$ 1,201,605	\$ 1,141,525	\$ 1,084,449	\$ 1,030,227	\$ 978,716	\$ 929,780
8 Total Revenue	\$ 84,645,790	\$ 93,375,216	\$ 95,919,714	\$ 100,784,024	\$ 103,831,964	\$ 107,025,844	\$ 109,732,337	\$ 112,571,554	\$ 115,519,293	\$ 118,579,830	\$ 121,757,336

Expense Projection Summary

Schedule 5

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Expenses by Department	YE Estimate	Proposed	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
1 Legislative Department	\$ 1,007,522	\$ 852,942	\$ 879,194	\$ 906,300	\$ 934,289	\$ 963,191	\$ 993,039	\$ 1,023,864	\$ 1,055,700	\$ 1,088,582	\$ 1,122,546
2 City Attorney Department	\$ 753,457	\$ 510,762	\$ 524,247	\$ 538,118	\$ 552,385	\$ 567,062	\$ 582,161	\$ 597,694	\$ 613,676	\$ 630,121	\$ 647,042
3 Procurement Dept	\$ 665,191	\$ 695,229	\$ 718,326	\$ 742,206	\$ 766,895	\$ 792,423	\$ 818,818	\$ 846,110	\$ 874,331	\$ 903,513	\$ 933,690
4 Finance Dept	\$ 1,347,578	\$ 1,488,502	\$ 1,538,320	\$ 1,589,837	\$ 1,643,112	\$ 1,698,206	\$ 1,755,183	\$ 1,814,108	\$ 1,875,051	\$ 1,938,082	\$ 2,003,274
5 Comm And Info Technology	\$ 4,073,945	\$ 4,313,470	\$ 4,429,147	\$ 4,548,130	\$ 4,670,517	\$ 4,796,413	\$ 4,925,925	\$ 5,059,164	\$ 5,196,243	\$ 5,337,280	\$ 5,482,396
6 Human Resources Dept	\$ 756,542	\$ 746,388	\$ 768,295	\$ 790,883	\$ 814,176	\$ 838,195	\$ 862,966	\$ 888,512	\$ 914,859	\$ 942,035	\$ 970,066
7 Growth Management Dept	\$ 1,556,778	\$ 2,101,177	\$ 2,167,619	\$ 2,236,234	\$ 2,307,098	\$ 2,380,286	\$ 2,455,877	\$ 2,533,952	\$ 2,614,596	\$ 2,697,897	\$ 2,783,944
8 Economic Development	\$ 815,387	\$ 961,950	\$ 993,493	\$ 1,026,094	\$ 1,059,791	\$ 1,094,620	\$ 1,130,622	\$ 1,167,836	\$ 1,206,304	\$ 1,246,070	\$ 1,287,179
9 Parks And Recreation Dept	\$ 2,198,997	\$ 2,179,775	\$ 2,242,435	\$ 2,307,003	\$ 2,373,540	\$ 2,442,109	\$ 2,512,774	\$ 2,585,605	\$ 2,660,670	\$ 2,738,041	\$ 2,817,794
10 Police Department	\$ 22,348,913	\$ 27,237,394	\$ 28,138,088	\$ 29,069,508	\$ 30,032,739	\$ 31,028,905	\$ 32,059,172	\$ 33,124,749	\$ 34,226,888	\$ 35,366,890	\$ 36,546,102
11 Fire Department	\$ 17,716,208	\$ 18,170,228	\$ 18,804,992	\$ 19,462,894	\$ 20,144,818	\$ 20,851,682	\$ 21,584,443	\$ 22,344,093	\$ 23,131,668	\$ 23,948,243	\$ 24,794,937
12 Public Works Department	\$ 6,701,724	\$ 7,398,377	\$ 7,617,760	\$ 7,843,982	\$ 8,077,266	\$ 8,317,842	\$ 8,565,949	\$ 8,821,835	\$ 9,085,753	\$ 9,357,967	\$ 9,638,752
13 General Government	\$ 16,898,842	\$ 16,298,285	\$ 16,080,625	\$ 16,102,331	\$ 16,271,028	\$ 16,178,297	\$ 16,358,990	\$ 16,548,481	\$ 16,603,779	\$ 16,796,582	\$ 16,932,304
14 Cash-Funded Capital	\$ -	\$ 4,506,647	\$ 6,101,094	\$ 7,414,944	\$ 6,091,096	\$ 5,946,160	\$ 4,056,500	\$ 4,179,000	\$ 4,305,000	\$ 4,434,500	\$ 4,567,500
15 Calculated Long Term Debt Service ³	\$ -	\$ 61,958	\$ 296,309	\$ 503,776	\$ 752,392	\$ 1,166,770	\$ 1,367,531	\$ 1,367,531	\$ 1,367,531	\$ 1,367,531	\$ 1,367,531
16 TOTAL BY DEPARTMENT	\$ 84,055,627	\$ 95,230,952	\$ 99,234,355	\$ 103,250,188	\$ 104,899,848	\$ 107,719,083	\$ 108,942,782	\$ 112,079,223	\$ 115,180,801	\$ 118,522,620	\$ 121,913,625
17 Expenses By Category											
18 Personnel Services	\$ 54,663,418	\$ 62,138,983	\$ 64,266,390	\$ 66,468,436	\$ 68,747,822	\$ 71,107,352	\$ 73,549,935	\$ 76,078,591	\$ 78,696,453	\$ 81,406,773	\$ 84,212,926
19 Operating Expenses	\$ 18,364,022	\$ 20,723,856	\$ 21,159,084	\$ 21,603,640	\$ 22,057,728	\$ 22,521,558	\$ 22,995,345	\$ 23,479,309	\$ 23,973,673	\$ 24,478,668	\$ 24,994,528
20 Capital Outlay	\$ 184,696	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
21 Transfers ¹	\$ 10,843,491	\$ 7,799,509	\$ 7,411,478	\$ 7,259,393	\$ 7,250,811	\$ 6,977,243	\$ 6,973,470	\$ 6,974,792	\$ 6,838,143	\$ 6,835,147	\$ 6,771,138
22 Cash-Funded Capital ²	\$ -	\$ 4,506,647	\$ 6,101,094	\$ 7,414,944	\$ 6,091,096	\$ 5,946,160	\$ 4,056,500	\$ 4,179,000	\$ 4,305,000	\$ 4,434,500	\$ 4,567,500
23 Calculated Long Term Debt Service ³	\$ -	\$ 61,958	\$ 296,309	\$ 503,776	\$ 752,392	\$ 1,166,770	\$ 1,367,531	\$ 1,367,531	\$ 1,367,531	\$ 1,367,531	\$ 1,367,531
24 TOTAL BY CATEGORY	\$ 84,055,627	\$ 95,230,952	\$ 99,234,355	\$ 103,250,188	\$ 104,899,848	\$ 107,719,083	\$ 108,942,782	\$ 112,079,223	\$ 115,180,801	\$ 118,522,620	\$ 121,913,625

¹ Existing General Fund debt service expenses are included in the Transfers and shown in detail on Schedule 6.

² Cash-funded capital is shown in more detail on Schedule 7.

³ Calculated Long Term Debt Service is associated with the debt-funded future capital shown on Schedule 7.

Existing Debt Service

Schedule 6

Description	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
1 2015 Sales Tax Ref Bonds (Sales Tax Portion)	\$ 817,325	\$ 814,032	\$ 813,954	\$ 813,091	\$ 811,445	\$ 812,856	\$ 809,485	\$ 816,071	\$ 812,778	\$ 812,778	\$ 815,924
2 2013 Tax Spec Oblig Ref Bonds	\$ 1,458,079	\$ 1,438,495	\$ 1,405,030	\$ 1,382,434	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3 2016 Tax Spec Oblig Bonds	\$ 327,819	\$ 332,699	\$ 342,928	\$ 345,527	\$ 353,514	\$ 634,092	\$ 667,466	\$ 698,519	\$ 234,489	\$ 251,006	\$ -
4 2015 Franchise Fee Note	\$ 525,376	\$ 526,223	\$ 525,848	\$ 525,265	\$ 525,460	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5 2018 LOGT Revenue Note (I-95 Interchange)	\$ 760,236	\$ 759,939	\$ 760,221	\$ 760,069	\$ 759,484	\$ 759,451	\$ 758,958	\$ 758,991	\$ 758,536	\$ 758,580	\$ 758,108
6 2019 GO Bond	\$ 3,524,750	\$ 3,527,750	\$ 3,526,250	\$ 3,525,250	\$ 3,529,500	\$ 3,528,500	\$ 3,527,250	\$ 3,525,500	\$ 3,528,000	\$ 3,529,250	\$ 3,528,100
7 2019 Tax Spec Oblig Bond	\$ 2,203,295	\$ 2,200,289	\$ 2,201,470	\$ 2,201,568	\$ 3,569,126	\$ 3,528,489	\$ 3,495,238	\$ 3,459,213	\$ 3,923,996	\$ 3,903,793	\$ 4,086,197
8 2020 Spec Oblig Rev Refunding Note	\$ 325,719	\$ 326,010	\$ 326,206	\$ 326,309	\$ 326,318	\$ 326,232	\$ 326,053	\$ 325,779	\$ 325,412	\$ 325,941	\$ 325,367
9 2021 GO Bond	\$ 3,447,626	\$ 3,450,150	\$ 3,446,150	\$ 3,447,650	\$ 3,449,150	\$ 3,445,400	\$ 3,446,400	\$ 3,446,650	\$ 3,445,900	\$ 3,448,900	\$ 3,447,900
10 Fire Apparatus Lease	\$ 138,610	\$ 138,610	\$ 138,610	\$ 138,610	\$ 138,610	\$ 138,610	\$ 138,610	\$ 138,610	\$ -	\$ -	\$ -
11 Police Vehicles Lease	\$ 136,614	\$ 136,614	\$ 136,614	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
12 Total Debt Service	\$ 13,665,449	\$ 13,650,812	\$ 13,623,282	\$ 13,465,772	\$ 13,462,606	\$ 13,173,630	\$ 13,169,460	\$ 13,169,333	\$ 13,029,110	\$ 13,030,248	\$ 12,961,595
13 Less: GO Bonds	\$ (6,972,376)	\$ (6,977,900)	\$ (6,972,400)	\$ (6,972,900)	\$ (6,978,650)	\$ (6,973,900)	\$ (6,973,650)	\$ (6,972,150)	\$ (6,973,900)	\$ (6,978,150)	\$ (6,976,000)
14 Total General Fund Debt Service	\$ 6,693,073	\$ 6,672,912	\$ 6,650,882	\$ 6,492,872	\$ 6,483,956	\$ 6,199,730	\$ 6,195,810	\$ 6,197,183	\$ 6,055,210	\$ 6,052,098	\$ 5,985,595
15 Calculated Funding Liability	95.8%	96.3%	96.3%	96.3%	96.3%	96.3%	96.3%	96.3%	96.3%	96.3%	96.3%
16 Executed General Fund Debt Service ¹	\$ 6,413,145	\$ 6,422,681	\$ 6,401,478	\$ 6,249,393	\$ 6,240,811	\$ 5,967,243	\$ 5,963,470	\$ 5,964,792	\$ 5,828,143	\$ 5,825,147	\$ 5,761,138

¹ Executed General Fund debt service can be found on Line 840 on Schedule 10

Capital Improvement Plan

Schedule 7

Project Description	Funding	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Mitel Phone System (Disaster Recovery/DR)	Cash	\$ 128,607	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Building for IT Office/Data Center	Borrowing	\$ -	\$ 5,042,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fiber Expansion	Cash	\$ -	\$ 1,210,000	\$ 1,000,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Station 7	Borrowing	\$ 2,886,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Station 2	Borrowing	\$ -	\$ 3,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Station 6	Borrowing	\$ -	\$ -	\$ 2,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Station 9	Borrowing	\$ -	\$ -	\$ -	\$ 3,504,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Station 10	Borrowing	\$ -	\$ -	\$ -	\$ -	\$ 3,486,700	\$ -	\$ -	\$ -	\$ -	\$ -
Citywide Infrastructure and Commissioning Study	Cash	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Building Security	Cash	\$ 415,888	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Building remodel due to excessive moisture	Cash	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Aquatic Center - Security Cameras	Cash	\$ 8,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TRCC Security Cameras	Cash	\$ 8,880	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FS#3 - Replace Solar Panels	Cash	\$ 15,620	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Pubic Works - Generator Building G	Cash	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Public Works- Generator - Entire Building F	Cash	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Nungesser - Demolition/Reconstruct Four (4) Tennis	Cash	\$ 215,380	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fred Lee - Demo & Reconstruct Four (4) Tennis Cou	Cash	\$ 210,360	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Castaway Pk Dock and Pier Repairs	Cash	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Castaway Pk Dock and Pier Repairs	Cash	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Department - Crime Center	Cash	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Department - Evidence Expansion	Cash	\$ 58,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Knecht Park - New Element Playground Sun Shade	Cash	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Driskell Park Tennis Court Replacement	Cash	\$ 78,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Liberia Park ADA Upgrades	Cash	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Driskell Park ADA Improvements	Cash	\$ 69,466	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Department - Generator	Cash	\$ 604,251	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Department - Roof and Windows	Cash	\$ 672,420	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Department - East - Generator and Windows	Cash	\$ 162,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Veterans Park- New Element playground Sun Shade	Cash	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Oakwood Park BB Resurface	Cash	\$ -	\$ 16,560	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
New Traffic Ops Building	Cash	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Upgrade Pool Deck Lighting	Cash	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Purchase of Fuel Tanks for Equipment	Cash	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Inspiration Park - New Element playground Sun Shac	Cash	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Liberty Park - Musco Lighting	Cash	\$ -	\$ 1,170,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Liberty Park - New Light poles	Cash	\$ -	\$ 975,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Replacement of Bleachers at Knecht Park (6 sets)	Cash	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Lynn Nungesser Park	Cash	\$ -	\$ -	\$ 385,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Knecht Park - New Element playground Sun shade	Cash	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fred Poppe Regional Park-Soccer-Musco Lighting	Cash	\$ -	\$ -	\$ 876,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Demolition and Reconstruct of Tennis Court	Cash	\$ -	\$ -	\$ 89,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Lynbrook Park- New Element playgroundSun Shade	Cash	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TWCC Accoustic Treatment for Gymnasium	Cash	\$ -	\$ -	\$ 71,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Nungesser Park- Musco Lighting	Cash	\$ -	\$ -	\$ 385,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Knecht Park-New Light Poles	Cash	\$ -	\$ -	\$ 950,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Liberty Park- New Element playground Sun Shade	Cash	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Improvement Plan

Schedule 7

Project Description	Funding	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Fred Poppe Regional Park-Softball- Musco Lighting	Cash	\$ -	\$ -	\$ 924,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fred Lee Park- Add Light poles	Cash	\$ -	\$ -	\$ 950,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fred Lee Park- Musco Lighting	Cash	\$ -	\$ -	\$ -	\$ 1,140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Veterans Park-Add Light poles	Cash	\$ -	\$ -	\$ -	\$ 890,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Riviera Park-New Element playground Sun Shade	Cash	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Oakwood Park- New Element playground Sun shade	Cash	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ballfield Drainage Improvements	Cash	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Arc Park Parking Lot Renovation	Cash	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FPRP-New Football field Park-Musco Lighting	Cash	\$ -	\$ -	\$ -	\$ 588,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Riviera Park Parking Lot	Cash	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fred Poppe Regional Park-Baseball Field- Musco Lig	Cash	\$ -	\$ -	\$ -	\$ 732,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grapefruit Park	Cash	\$ -	\$ -	\$ -	\$ 66,675	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FPRP- New Soccer Field Musco Lighting	Cash	\$ -	\$ -	\$ -	\$ -	\$ 468,000	\$ -	\$ -	\$ -	\$ -	\$ -
FPRP-Replace playground equip.	Cash	\$ -	\$ -	\$ -	\$ -	\$ 495,550	\$ -	\$ -	\$ -	\$ -	\$ -
Lynbrook Park- Add Light Poles	Cash	\$ -	\$ -	\$ -	\$ -	\$ 385,000	\$ -	\$ -	\$ -	\$ -	\$ -
Lynbrook Park- Musco Lighting	Cash	\$ -	\$ -	\$ -	\$ -	\$ 462,000	\$ -	\$ -	\$ -	\$ -	\$ -
Fred Poppe Park- Add/Replace light poles	Cash	\$ -	\$ -	\$ -	\$ -	\$ 2,110,000	\$ -	\$ -	\$ -	\$ -	\$ -
Knecht Park- Musco Lighting	Cash	\$ -	\$ -	\$ -	\$ -	\$ 1,140,000	\$ -	\$ -	\$ -	\$ -	\$ -
FPRP- Neew Cricket field- Musco Lighting	Cash	\$ -	\$ -	\$ -	\$ -	\$ 1,188,000	\$ -	\$ -	\$ -	\$ -	\$ -
Victoria Park- Playground Equip. Replacement	Cash	\$ -	\$ -	\$ -	\$ -	\$ 111,184	\$ -	\$ -	\$ -	\$ -	\$ -
FPRP- Repave Main Drive	Cash	\$ -	\$ -	\$ -	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -
Tony Rosa Main Building Roof	Cash	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -
HMGP Main Station Roof and Hurricane Shutters	Cash	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CDBG-MIT CFHP Main Station Generator	Cash	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CDBG-MIT CFHP Substation Generator	Cash	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Range - Multipurpose Training Facility	Cash	\$ -	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Main Station - Vehicle Shelters (Carports) for Special	Cash	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Substation - Repair and Repave Access Road & Parl	Cash	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Main Station - Communications Center Expansion	Cash	\$ -	\$ 30,000	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Range - Repair and Re-paint Range Tower	Cash	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Range - Armory Building	Cash	\$ -	\$ 50,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Range - K9 Training Area and Shed	Cash	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Range - Equipment Carport and Slab	Cash	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Range - Parking Lot	Cash	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Range - Range Security & Power Improvements	Cash	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Southern Expansion Police Station	Borrowing	\$ -	\$ -	\$ -	\$ 5,000,000	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
Range - Pave all Service and Access Roads	Cash	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TS2 Signal Cabinet	Cash	\$ 61,816	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TS1 Signal Cabinets	Cash	\$ 35,546	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Video Detection Systems	Cash	\$ 40,940	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Signal Respan (locations TBD)	Cash	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Jupiter and Eldron SE Respan	Cash	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Jupiter and Emerson SE Re-span	Cash	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Jupiter and San Filippo SE Re-span	Cash	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
San Filippo and Community College Re-span	Cash	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sidewalk Gap Infill	Cash	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Traffic Calming Program	Cash	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Improvement Plan

Schedule 7

Project Description	Funding	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
San Filippo and Foundation Re-span	Cash	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
San Filippo and Waco Re-Span	Cash	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Emerson and Waco Re-Span	Cash	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Emerson and Pepper Re-Span	Cash	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sidewalk Gap Infill	Cash	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Emerson and Culver Re-Span	Cash	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Malabar and Plaza Re-Span	Cash	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Robert J Conlon and Kirby Re-span	Cash	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Malabar and Fire Station 2 Respan	Cash	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sidewalk Gap Infill	Cash	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Traffic Calming Program	Cash	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
San Filippo and Wyoming Re-Span	Cash	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -
Bayside Lakes and Bayside High Bus Loop Re-Span	Cash	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -
Re-Span Riviera and Riviera Elementary	Cash	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -
Re-Span Emerson and Fred Lee Park	Cash	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -
Traffic Calming Program	Cash	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -
Sidewalk Gap Infill	Cash	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -
Air Packs	Cash	\$ 263,830	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Regulators for Air Packs	Cash	\$ 149,175	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Washer/Extractor	Cash	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Side-by-side/Utility Vehicle	Cash	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
800 Mhz Radios (Mobiles, Portables and Base)	Cash	\$ -	\$ 187,154	\$ 187,154	\$ 187,154	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Life Pack Cardiac Monitors	Cash	\$ -	\$ 166,500	\$ 166,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Vehicle 5198 (2007 Chevy Trailblazer) Replacement	Cash	\$ -	\$ 53,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Extrication Tool Set	Cash	\$ -	\$ 132,000	\$ 132,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Engine Replacement (5189)	Cash	\$ -	\$ -	\$ -	\$ 608,467	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Brush Truck - New Stations 7, 8, 9,& 10	Cash	\$ -	\$ -	\$ -	\$ 660,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Engine Replacement (5186)	Cash	\$ -	\$ -	\$ -	\$ -	\$ 608,467	\$ -	\$ -	\$ -	\$ -	\$ -
Lucas Chest Compression Device - Replacment	Cash	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -
Bunker Gear Replacement	Cash	\$ -	\$ -	\$ -	\$ -	\$ 445,680	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Engine (St. 10)	Cash	\$ -	\$ -	\$ -	\$ -	\$ 617,000	\$ -	\$ -	\$ -	\$ -	\$ -
Network Core Switch	Cash	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
APC Silcon UPS	Cash	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Hybrid Ford Maverick	Cash	\$ 22,270	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
VDI Cloud Solution - Split Funding	Cash	\$ -	\$ 457,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Edge Switch Replacements	Cash	\$ -	\$ 473,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Domain Controllers	Cash	\$ -	\$ 56,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cisco Security EA	Cash	\$ -	\$ -	\$ 688,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Nimble SAN & Storage Server	Cash	\$ -	\$ -	\$ 368,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cisco Hyperflex EA - Split Funding	Cash	\$ -	\$ -	\$ -	\$ 22,000	\$ 544,000	\$ -	\$ -	\$ -	\$ -	\$ -
UPS Battery Replacements	Cash	\$ -	\$ -	\$ -	\$ 30,000	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ -
Truck #4240 Replacement	Cash	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Truck #4245 Replacement	Cash	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Truck #4253 Replacement	Cash	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tractor #4228 Replacement	Cash	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Truck #4223 Replacement	Cash	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Improvement Plan

Schedule 7

Project Description	Funding	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Truck #4227 Replacement	Cash	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Truck #4277 Replacement	Cash	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Work Van for Plumber (FTE)	Cash	\$ 45,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Trailer for Bobcat Transport	Cash	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Truck #4246	Cash	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Truck #4269	Cash	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Generator #4270	Cash	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Truck #4275	Cash	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Truck #4276	Cash	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Genie Lift	Cash	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Truck #6902	Cash	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Truck #2500 (1)	Cash	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Truck #2500 (2)	Cash	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Truck #6395	Cash	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Truck #5194	Cash	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Truck #6011	Cash	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Truck #6121	Cash	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Toro Groundmaster, Model 4500D	Cash	\$ -	\$ -	\$ 96,680	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Zero Mower, Model 74283	Cash	\$ -	\$ -	\$ 14,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
John Deer Z Turn Mower	Cash	\$ -	\$ -	\$ 14,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SandPro, Model 5040 (1)	Cash	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SandPro, Model 5040 (2)	Cash	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SandPro; Model 5040 (3)	Cash	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stump Grinder	Cash	\$ -	\$ -	\$ -	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tractor #4281	Cash	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -
Forestry Mulcher	Cash	\$ -	\$ -	\$ -	\$ -	\$ 53,013	\$ -	\$ -	\$ -	\$ -	\$ -
Tow Behind Press Wsher	Cash	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -
Truck #4285	Cash	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
Truck #4286	Cash	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
Truck #4287	Cash	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
P25 Compliant Desktop Base Stations	Cash	\$ 23,700	\$ 26,100	\$ 28,800	\$ 42,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P25 Compliant Mobile Radios	Cash	\$ 145,000	\$ 101,400	\$ 103,200	\$ 95,000	\$ 156,750	\$ -	\$ -	\$ -	\$ -	\$ -
P25 Compliant Pacset Radios	Cash	\$ 67,500	\$ 60,000	\$ 66,000	\$ 60,000	\$ 132,000	\$ -	\$ -	\$ -	\$ -	\$ -
Patrol & Investigations (CID) Drones	Cash	\$ 58,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
New Hire Police Officer Marked SUVs	Cash	\$ 334,050	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Marked Patrol SUV	Cash	\$ 445,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Marked Patrol SUV	Cash	\$ 222,700	\$ 1,653,750	\$ 1,752,400	\$ 1,927,900	\$ 2,200,500	\$ -	\$ -	\$ -	\$ -	\$ -
Marked K9 SUV	Cash	\$ 59,200	\$ 65,120	\$ 71,650	\$ 78,800	\$ 173,350	\$ -	\$ -	\$ -	\$ -	\$ -
Crime Scene Van	Cash	\$ 105,510	\$ -	\$ 63,835	\$ 70,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unmarked Sedans	Cash	\$ 730,550	\$ 211,725	\$ 232,750	\$ 306,990	\$ 281,250	\$ -	\$ -	\$ -	\$ -	\$ -
Range Utility Vehicles	Cash	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Crisis Negotiations Phone (CNT) System	Cash	\$ 35,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Crisis Negotiations Team (CNT) Van	Cash	\$ 110,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Crisis Negotiations Team (CNT) Van	Cash	\$ 13,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Traffic Unit Laser Mapping Equipment	Cash	\$ 32,200	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ -	\$ -	\$ -	\$ -	\$ -
Traffic Truck	Cash	\$ 46,570	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Marked Patrol Sgt SUV	Cash	\$ 108,350	\$ 178,800	\$ 196,650	\$ 288,400	\$ 237,960	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Improvement Plan

Schedule 7

Project Description	Funding	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
VSU Sedans	Cash	\$ 46,100	\$ 51,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prisoner Transport Van	Cash	\$ 75,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SWAT BearCat	Cash	\$ -	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LiveScan Fingerprinting Machine	Cash	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Special Events CanAm Side by Side	Cash	\$ -	\$ 18,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Range - Replace Milo Simulator	Cash	\$ -	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Marked Motorcycle Units	Cash	\$ -	\$ -	\$ 68,780	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Zero-Turn Mower	Cash	\$ 28,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F150 Crew Cab	Cash	\$ 65,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F450 Dump Truck	Cash	\$ 57,847	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F350 Pickup Truck	Cash	\$ 35,870	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Crash Attenuator	Cash	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GPS Rover Receiver	Cash	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F150 4x4 4 Door Pick Up Truck	Cash	\$ 40,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F350 with Crew Cab w/ Utility Bed	Cash	\$ 40,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Install DEF Tank & Pump - Malabar	Cash	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Install DEF Tank & Pump - Main St	Cash	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Graphtec FC9000 64" vinyl cutter and auto take up s	Cash	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Decorative Streetlight pole replacements Type A	Cash	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Decorative Streetlight pole replacements Type B	Cash	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Covered storage building with Awnings to park bucke	Cash	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
30' x 30' Covered storage for Bucket Trucks	Cash	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Very Large Fan - Back Shop	Cash	\$ 19,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Replace Ceiling Mounted Exhaust Fans	Cash	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Set of 6 Heavy Duty Column Lifts	Cash	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Replace Hose Reels	Cash	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ to have building inspected/designed by structural E	Cash	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Mezzanine for parts Department	Cash	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Remodel Fleet Supervisor Office	Cash	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Replacement of two Data Collectors with software	Cash	\$ -	\$ 14,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TS2 Type 1 Traffic Signal Cabinet size 6 with Cobalt	Cash	\$ -	\$ 61,816	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Miovision SPECTRUM SMARTLINK 1B AVI 1 YEAR	Cash	\$ -	\$ 35,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Emergency Trailer	Cash	\$ -	\$ 17,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F150 with Crew Cab	Cash	\$ -	\$ 65,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1 Ton Asphalt Roller	Cash	\$ -	\$ 22,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F550 Flatbed Dump Truck	Cash	\$ -	\$ 65,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Zero-Turn Mower	Cash	\$ -	\$ 28,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F450 Truck, with Goose Neck	Cash	\$ -	\$ 57,847	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tire Shed	Cash	\$ -	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Diesel Pumps - Malabar	Cash	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unleaded Fuel Pumps - Malabar	Cash	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tire Machine	Cash	\$ -	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tire Balancer	Cash	\$ -	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Service Truck F550	Cash	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Nissan Forklift	Cash	\$ -	\$ -	\$ 29,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Traffic Signal Cabinet	Cash	\$ -	\$ -	\$ 61,816	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Miovision Smartlink 1B AVI Comm& software (1yr)	Cash	\$ -	\$ -	\$ 35,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Improvement Plan

Schedule 7

Project Description	Funding	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Ford F450 Dump Truck	Cash	\$ -	\$ -	\$ 57,847	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Zero-Turn Mower	Cash	\$ -	\$ -	\$ 28,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ford F150 Crew Cab Truck	Cash	\$ -	\$ -	\$ 65,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ford F550 Flatbed Dump Truck	Cash	\$ -	\$ -	\$ 65,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Traffic Calming Program	Cash	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Diesel Fuel Tank Replacement Main St	Cash	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F250 Service Truck Replacement	Cash	\$ -	\$ -	\$ 30,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
F550 Flatbed-Toolb	Cash	\$ -	\$ -	\$ -	\$ 96,113	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Traffic Signal Cabinet	Cash	\$ -	\$ -	\$ -	\$ 61,816	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Miovision Smartlink 1B Comm & Software (1yr)	Cash	\$ -	\$ -	\$ -	\$ 35,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1 Ton Asphalt Roller	Cash	\$ -	\$ -	\$ -	\$ 22,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Zero-Turn Mower	Cash	\$ -	\$ -	\$ -	\$ 28,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ford F150 Crew Cab Truck	Cash	\$ -	\$ -	\$ -	\$ 32,881	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Traffic Calming Program	Cash	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Diesel Fuel Pump replacements Main St	Cash	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unleaded Fuel Pump replacements Main St	Cash	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Capital ¹	Cash	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
Total Capital Spending		\$11,899,793	\$20,289,284	\$16,777,274	\$19,650,146	\$26,688,654	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
Cumulative Inflation Factor ²		1.00	1.03	1.06	1.09	1.13	1.16	1.19	1.23	1.27	1.31
Total Capital Spending with Inflation		\$11,899,793	\$20,897,963	\$17,800,688	\$21,477,610	\$30,051,424	\$ 5,795,000	\$ 5,970,000	\$ 6,150,000	\$ 6,335,000	\$ 6,525,000
Execution Factor ³		50.0%	50.0%	50.0%	50.0%	40.0%	70.0%	70.0%	70.0%	70.0%	70.0%
Total Capital Spending with Inflation		\$ 5,949,897	\$10,448,981	\$ 8,900,344	\$10,738,805	\$12,020,570	\$ 4,056,500	\$ 4,179,000	\$ 4,305,000	\$ 4,434,500	\$ 4,567,500

¹ Unspecified cash funded capital spending reflects the anticipated future capital spending demands for the City.

² Project costs are escalated by 3.0% beginning in FY 2024.

³ Execution factors were used to solve the maximum amount of capital the City could afford under the active scenario.

Revenue Escalation Factors

Schedule 8

	Description	Escalation Factor	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
1	OPERATING MILLAGE	Property Value	8.00%	6.00%	6.00%	6.00%	4.00%	4.00%	4.00%	4.0%	4.0%
2	DELINQUENT OPERATING	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
3	ROAD IMPR DEBT DELINQUENT	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
4	1ST LOCAL OPTION FUEL TAX	Growth	1.19%	1.19%	0.92%	0.92%	0.92%	0.92%	0.92%	0.9%	0.9%
5	FLORIDA POWER & LIGHT	Growth	1.19%	1.19%	0.92%	0.92%	0.92%	0.92%	0.92%	0.9%	0.9%
6	PALM BAY WATER	Growth	1.19%	1.19%	0.92%	0.92%	0.92%	0.92%	0.92%	0.9%	0.9%
7	CITY GAS	Growth	1.19%	1.19%	0.92%	0.92%	0.92%	0.92%	0.92%	0.9%	0.9%
8	MISC GAS COMPANIES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
9	COMMUNICATION SVC TAX	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
10	BUSINESS TAX RECEIPTS	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
11	BUSINESS TAX PENALTIES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
12	BUSINESS TAX TRANSFERS	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
13	BUSINESS TAX APPLICATIONS	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
14	FLORIDA POWER & LIGHT	Growth	1.19%	1.19%	0.92%	0.92%	0.92%	0.92%	0.92%	0.9%	0.9%
15	CITY GAS	Growth	1.19%	1.19%	0.92%	0.92%	0.92%	0.92%	0.92%	0.9%	0.9%
16	WASTE MANAGEMENT	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
17	ROLL-OFF CONTAINER FEE	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
18	BRD OF ADJUST VARIANCES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
19	DRIVEWAY PERMITS	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
20	FLOOD PLAIN PERMITS	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
21	TREE PERMITS	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
22	MOBILE FOOD VENDOR PERMIT	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
23	DEPT OF JUSTICE	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
24	HOMELAND SECURI	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
25	FEMA REIMBURSEM	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
26	DEPT OF JUSTICE	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
27	FDOT GRANT	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
28	FEMA REIMBURSEM	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
29	STATE REVENUE SHARING	Growth	1.19%	1.19%	0.92%	0.92%	0.92%	0.92%	0.92%	0.9%	0.9%
30	MOBILE HOME LICENSES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
31	ALCOHOLIC BEVERAGE LICENS	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
32	HALF CENT SALES TAX	Growth	1.19%	1.19%	0.92%	0.92%	0.92%	0.92%	0.92%	0.9%	0.9%
33	FIREFIGHTER SUPPLEMNT CMP	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
34	BREVARD CNTY SCHOOL BOARD	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
35	BREVARD COUNTY/CARES ACT	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
36	COUNTY OCCUP LICENSE	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
37	COMPREHENSIVE PLAN AMEND	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
38	ZONING FEES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
39	ENGINEERING PLAN FEES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
40	SALE OF MAPS & PUBLICATN	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
41	CERTIFICATIONS/COPYING	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
42	COLLECTION ALLOWANCE	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
43	ADMINISTRATIVE FEES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
44	LIEN RESEARCH FEES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
45	PASSPORT SERVICE FEES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
46	SITE PLAN REVIEW FEE	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
47	FORECLOSURE APP FEES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
48	APPLICANT TESTING FEES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
49	ZONING VERIFICATION FEES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%

Revenue Escalation Factors

Schedule 8

	Description	Escalation Factor	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
50	PRE-APP-SITE/SUBDIV FEES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
51	LOBBYIST REGISTRATION FEE	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
52	CITY CHARGEBACKS	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
53	POLICE SERVICES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
54	SPECIAL DETAIL	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
55	FIRE INSPECTION FEES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
56	POLICE RANGE FEES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
57	ALARM REGISTRATION FEES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
58	COLLECTION & DISPOSAL FEE	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
59	MOWING SERVICES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
60	CITY CHARGEBACKS	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
61	RIGHT-OF-WAY FEES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
62	OTHER TRANS CHARGES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
63	MEMBERSHIP FEES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
64	IN-HOUSE LABOR	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
65	RECREATION PROG	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
66	SPECIAL EVENTS	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
67	MEETING ROOMS RENTAL	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
68	CAPTAIN'S HOUSE RENTAL	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
69	GYMNASIUM RENTAL	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
70	BALLFIELD RENTAL	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
71	BALLFIELD LIGHT FEES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
72	SKATING RINK RENTALS	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
73	PAVILLION RENTAL	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
74	TENNIS COURT RENTALS	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
75	STAGE RENTALS	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
76	KITCHEN RENTALS	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
77	PAVILION LIGHT	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
78	CRICKET FIELD R	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
79	SOCCER FIELD RE	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
80	PBAC RENTALS	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
81	MISC SALES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
82	MISC INCOME	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
83	PBAC - STAFF FE	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
84	MILITARY TRIBUTE BANNERS	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
85	UTILITIES FUND ALLOCATION	Composite O&M	4.12%	4.12%	4.12%	4.12%	4.12%	4.12%	4.12%	4.1%	4.1%
86	BUILDING FUND ALLOCATION	Composite O&M	4.12%	4.12%	4.12%	4.12%	4.12%	4.12%	4.12%	4.1%	4.1%
87	SWU FUND ALLOCATION	Composite O&M	4.12%	4.12%	4.12%	4.12%	4.12%	4.12%	4.12%	4.1%	4.1%
88	SOLID WASTE FUND ALLOCATI	Composite O&M	4.12%	4.12%	4.12%	4.12%	4.12%	4.12%	4.12%	4.1%	4.1%
89	CODE NUISANCE FUND	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
90	UTILITIES CONN FEE FUND	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
91	UTILITIES RENEWAL/REPLACE	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
92	UTILITIES MAIN LINE EXT.	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
93	USA 1 ASSESSMENT FUND	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
94	UNIT 31 ASSESSMENT FUND	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
95	RISK FUND	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
96	FLEET FUND	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
97	HEALTH INSURANCE FUND	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
98	OTHER EMPLOYEE BENFS FUND	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%

Revenue Escalation Factors

Schedule 8

	Description	Escalation Factor	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
99	SRF LOAN FUND	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
100	ABANDONED PROPERTY	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
101	COURT FINES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
102	SECOND DOLLAR REVENUE	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
103	INVESTIGATIVE COST RECVRY	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
104	CODE COMPLIANCE FINES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
105	FALSE ALARM FINES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
106	FIRE INSPECTION	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
107	INTEREST INCOME	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
108	INT ON TAX COLL	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
109	INTEREST ON RES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
110	PROPERTY LEASE	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
111	CITY AUCTION PR	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
112	SALES OF SURPLU	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
113	MISC CONTRIBUTI	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
114	PARKS SPONSORSH	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
115	APPLIED FORFEIT	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
116	CASH OVER/SHORT	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
117	RECOVERIES/REFUNDS	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
118	OTHER MISC REVENUES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
119	P-CARD REBATE	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
120	ELECTRONIC CITATION	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
121	FIRST FRIDAY-VENDOR FEES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
122	PW RISK/DAMAGE	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
123	VENDING MACHINES	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
124	FROM NSP FUND	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
125	FROM CRA	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
126	FROM BUILDING FUND	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
127	FROM UTILITIES OPER	-5.00%	-5.00%	-5.00%	-5.00%	-5.00%	-5.00%	-5.00%	-5.00%	-5.0%	-5.0%
128	FROM EMPL BENEFIT FUND	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
129	FROM OTHER EE B	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
130	SALES PROCEEDS	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
131	UNDESIGNATED	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%
132	DESIGNATED	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.0%

Cost Escalation Factors

Schedule 9

	Description	Description	Escalation Factor	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
1	Personnel Services	Full-Time Salaries/Wages	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
2	Personnel Services	Full-Time Salaries/Wages	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
3	Personnel Services	Comp Time Used	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
4	Personnel Services	Part-Time Wages	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
5	Personnel Services	Overtime	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
6	Personnel Services	Flsa / Premium Pay	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
7	Personnel Services	Special Pay	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
8	Personnel Services	Insurance Benefits Credit	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
9	Personnel Services	Acting Pay	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
10	Personnel Services	Trainer/Leader	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
11	Personnel Services	Admin Differential Pay	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
12	Personnel Services	State Incentive Pay	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
13	Personnel Services	Technical Rescue Team	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
14	Personnel Services	Certificate / L	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
15	Personnel Services	Education-Degre	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
16	Personnel Services	Para Solo / Emt	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
17	Personnel Services	Career Pay	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
18	Personnel Services	Holiday Pay	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
19	Personnel Services	Vehicle Allowance	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
20	Personnel Services	Clothing Allowance	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
21	Personnel Services	Social Security/Medicare	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
22	Personnel Services	Retirement - Icma	Pension	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
23	Personnel Services	Retirement - Pension Fund	Pension	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
24	Personnel Services	Retirement - Frs	Pension	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
25	Personnel Services	Life & Health Insurance	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
26	Personnel Services	Cancer Benefit Program	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
27	Personnel Services	Emp Health Ins Premiums	Health Insurance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
28	Personnel Services	Other Emp Ins Premiums	Health Insurance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
29	Personnel Services	Workers Compensation	Salaries	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%	3.33%
30	Operating Expenses	Code Compliance Attorney	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
31	Operating Expenses	Other Attorney Cost	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
32	Operating Expenses	Consultant Services	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
33	Operating Expenses	Investment Services	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
34	Operating Expenses	Physicals/Drug Screens	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
35	Operating Expenses	Medical Directo	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
36	Operating Expenses	Veterinary Services	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
37	Operating Expenses	Other Medical Services	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
38	Operating Expenses	Polygraphs	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
39	Operating Expenses	Psychological Testing	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
40	Operating Expenses	Engineering Services	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
41	Operating Expenses	Testing Services	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
42	Operating Expenses	In-House Training	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
43	Operating Expenses	Other Professional Svc	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
44	Operating Expenses	Audit Costs	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
45	Operating Expenses	Tree Trimming	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
46	Operating Expenses	Mowing Contract	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%

Cost Escalation Factors

Schedule 9

	Description	Description	Escalation Factor	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
47	Operating Expenses	Nuisance Violations	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
48	Operating Expenses	Street Sweeping	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
49	Operating Expenses	Railroad Crossing Maint	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
50	Operating Expenses	Temp Employment Services	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
51	Operating Expenses	Other Contractual Service	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
52	Operating Expenses	Janitorial Serv	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
53	Operating Expenses	Pest Control Se	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
54	Operating Expenses	Security Alarm Monitoring	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
55	Operating Expenses	Real Estate Costs	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
56	Operating Expenses	Investigative Funds	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
57	Operating Expenses	Special Events	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
58	Operating Expenses	Recreation Programs	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
59	Operating Expenses	Travel M&le	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
60	Operating Expenses	Business Travel	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
61	Operating Expenses	Council Travel M&le	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
62	Operating Expenses	Misc Reimbursements	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
63	Operating Expenses	Telephone Services	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
64	Operating Expenses	Cellular Services	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
65	Operating Expenses	Computer/Phone Link Svcs	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
66	Operating Expenses	Air Cards	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
67	Operating Expenses	Other Communica	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
68	Operating Expenses	Postage/Freight/Other	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
69	Operating Expenses	Electric Servic	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
70	Operating Expenses	Water & Sewer S	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
71	Operating Expenses	Standby Water	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
72	Operating Expenses	County Disposal	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
73	Operating Expenses	Street/Traffic Lights	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
74	Operating Expenses	Lp Gas	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
75	Operating Expenses	Equipment Renta	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
76	Operating Expenses	Copier Lease	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
77	Operating Expenses	Vehicle Lease	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
78	Operating Expenses	Land Lease	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
79	Operating Expenses	Other Rentals/Leases	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
80	Operating Expenses	Liability/Property Insur	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
81	Operating Expenses	Computer Hardware Maint	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
82	Operating Expenses	Computer Software Maint	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
83	Operating Expenses	Telephone Maintenance	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
84	Operating Expenses	Other Office Equip Maint	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
85	Operating Expenses	A/C Maintenance	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
86	Operating Expenses	Generator Maint	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
87	Operating Expenses	Halon Inspectio	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
88	Operating Expenses	Elevator Mainte	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
89	Operating Expenses	Fire Protect Devices Mntc	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
90	Operating Expenses	Radio Maintenance	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
91	Operating Expenses	Overhead Door M	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
92	Operating Expenses	Other Mach/Equip Maint	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
93	Operating Expenses	Vehicle Repair	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%

Cost Escalation Factors

Schedule 9

	Description	Description	Escalation Factor	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
94	Operating Expenses	Building Repairs	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
95	Operating Expenses	Machinery/Equip Repair	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
96	Operating Expenses	Equipment Recal	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
97	Operating Expenses	Parks Area Maintenance	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
98	Operating Expenses	Signal Maintenance	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
99	Operating Expenses	Street Light Maintenance	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
100	Operating Expenses	Other Repair/Maintenance	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
101	Operating Expenses	Gun Range Maintenance	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
102	Operating Expenses	Pavement Markings	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
103	Operating Expenses	Marine Waterfront Solut.	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
104	Operating Expenses	Bridges & Appurtenances	Repair & Maintenance	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
105	Operating Expenses	Control Access	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
106	Operating Expenses	Printing & Binding	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
107	Operating Expenses	Economic Development	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
108	Operating Expenses	Special Events	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
109	Operating Expenses	Advertising (Excl Legal)	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
110	Operating Expenses	Volunteer Programs	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
111	Operating Expenses	Employee Recognition	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
112	Operating Expenses	Recruitment	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
113	Operating Expenses	Other Promo Activities	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
114	Operating Expenses	Legal Advertisements	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
115	Operating Expenses	Election Expenses	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
116	Operating Expenses	Tags/Titles/Per	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
117	Operating Expenses	Other Current Charges	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
118	Operating Expenses	Debt Service Fees	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
119	Operating Expenses	Pay Stub Fees	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
120	Operating Expenses	Credit Card Process Fees	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
121	Operating Expenses	Bank Service Fees	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
122	Operating Expenses	Office Supplies	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
123	Operating Expenses	Copier Supplies	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
124	Operating Expenses	Computer Supplies	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
125	Operating Expenses	Software <\$5,000	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
126	Operating Expenses	Furniture/Equip <\$5,000	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
127	Operating Expenses	Pc Replacement Hardware	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
128	Operating Expenses	Computer Hardware	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
129	Operating Expenses	Misc Operating	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
130	Operating Expenses	Chemicals	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
131	Operating Expenses	Lab Supplies	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
132	Operating Expenses	Uniforms/Clothing	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
133	Operating Expenses	Janitorial Supplies	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
134	Operating Expenses	Tools/Equipment	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
135	Operating Expenses	Vehicle Supplies	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
136	Operating Expenses	Fuels/Lubricant	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
137	Operating Expenses	Traffic Control Supplies	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
138	Operating Expenses	Oxygen/Medical Supplies	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
139	Operating Expenses	Safety Equipmen	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
140	Operating Expenses	Training Supplies	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%

Cost Escalation Factors

Schedule 9

	Description	Description	Escalation Factor	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
141	Operating Expenses	Ammo & Range Supplies	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
142	Operating Expenses	Equipment <\$5,000	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
143	Operating Expenses	Fleet Operating Charges	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
144	Operating Expenses	Bunker Gear	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
145	Operating Expenses	Landscaping	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
146	Operating Expenses	Marina Janitori	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
147	Operating Expenses	Athletic Field	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
148	Operating Expenses	City Training/Events Food	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
149	Operating Expenses	Road Structure Materials	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
150	Operating Expenses	Dues & Memberships	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
151	Operating Expenses	Books/Subscript	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
152	Operating Expenses	Licenses/Certificates	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
153	Operating Expenses	Training & Education Cost	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
154	Operating Expenses	Council Training & Educ	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
155	Operating Expenses	Contingency	Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
156	Transfers	To Debt Service Fund	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
157	Transfers	To Util Operating Fund	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
158	Transfers	To Stormwater F	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
159	Transfers	To Fleet Services	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
160	Transfers	To Road Maintenance Cip	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
161	Transfers	Environmental Fee Fund	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
			Default Operating	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
			Average Total Expense Escalation	4.12%	4.12%	4.12%	4.12%	4.12%	4.12%	4.12%	4.12%	4.12%

Detailed Revenue Projections

Type	Description	FY 2022 YE Estimate	FY 2023 Proposed	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected	FY 2028 Projected	FY 2029 Projected	FY 2030 Projected	FY 2031 Projected	FY 2032 Projected
1	PROPERTY TAXES											
	OPERATING MILLAGE	\$ 38,700,000	\$ 46,381,681	\$ 49,174,098	\$ 53,606,512	\$ 56,300,443	\$ 59,129,581	\$ 61,460,552	\$ 63,913,403	\$ 66,463,849	\$ 69,116,073	\$ 71,874,133
2	TAXES	\$ 120,400	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000
3	TAXES	\$ 140	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4	TAXES	\$ 3,500,000	\$ 3,800,000	\$ 3,845,094	\$ 3,890,724	\$ 3,926,465	\$ 3,962,535	\$ 3,998,936	\$ 4,035,671	\$ 4,072,744	\$ 4,110,158	\$ 4,147,915
5	TAXES	\$ 7,781,000	\$ 7,800,000	\$ 7,892,562	\$ 7,986,223	\$ 8,059,587	\$ 8,133,625	\$ 8,208,343	\$ 8,283,747	\$ 8,359,844	\$ 8,436,640	\$ 8,514,142
6	TAXES	\$ 1,639,000	\$ 1,760,000	\$ 1,780,886	\$ 1,802,020	\$ 1,818,574	\$ 1,835,280	\$ 1,852,139	\$ 1,869,153	\$ 1,886,324	\$ 1,903,652	\$ 1,921,140
7	TAXES	\$ 55,900	\$ 57,000	\$ 57,676	\$ 58,360	\$ 58,896	\$ 59,437	\$ 59,983	\$ 60,534	\$ 61,090	\$ 61,651	\$ 62,217
8	TAXES	\$ 81,000	\$ 82,000	\$ 82,000	\$ 82,000	\$ 82,000	\$ 82,000	\$ 82,000	\$ 82,000	\$ 82,000	\$ 82,000	\$ 82,000
9	TAXES	\$ 2,617,000	\$ 2,635,000	\$ 2,635,000	\$ 2,635,000	\$ 2,635,000	\$ 2,635,000	\$ 2,635,000	\$ 2,635,000	\$ 2,635,000	\$ 2,635,000	\$ 2,635,000
10	TAXES	\$ 520,000	\$ 520,000	\$ 520,000	\$ 520,000	\$ 520,000	\$ 520,000	\$ 520,000	\$ 520,000	\$ 520,000	\$ 520,000	\$ 520,000
11	TAXES	\$ 13,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
12	TAXES	\$ 900	\$ 900	\$ 900	\$ 900	\$ 900	\$ 900	\$ 900	\$ 900	\$ 900	\$ 900	\$ 900
13	TAXES	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000
14	OTHER FEES AND PERMITS	\$ 5,590,000	\$ 5,700,000	\$ 5,767,642	\$ 5,836,086	\$ 5,889,698	\$ 5,943,803	\$ 5,998,405	\$ 6,053,508	\$ 6,109,117	\$ 6,165,237	\$ 6,221,873
15	OTHER FEES AND PERMITS	\$ 44,000	\$ 44,000	\$ 44,522	\$ 45,050	\$ 45,464	\$ 45,882	\$ 46,303	\$ 46,728	\$ 47,157	\$ 47,590	\$ 48,027
16	OTHER FEES AND PERMITS	\$ 474,200	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
17	OTHER FEES AND PERMITS	\$ 4,250	\$ 4,250	\$ 4,250	\$ 4,250	\$ 4,250	\$ 4,250	\$ 4,250	\$ 4,250	\$ 4,250	\$ 4,250	\$ 4,250
18	OTHER FEES AND PERMITS	\$ 3,000	\$ 6,400	\$ 6,400	\$ 6,400	\$ 6,400	\$ 6,400	\$ 6,400	\$ 6,400	\$ 6,400	\$ 6,400	\$ 6,400
19	OTHER FEES AND PERMITS	\$ 126,337	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000
20	OTHER FEES AND PERMITS	\$ 48,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000
21	INTERGOVERNMENTAL REVENUE	\$ 142,220	\$ 214,129	\$ 214,129	\$ 214,129	\$ 214,129	\$ 214,129	\$ 214,129	\$ 214,129	\$ 214,129	\$ 214,129	\$ 214,129
22	INTERGOVERNMENTAL REVENUE	\$ 14,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
23	INTERGOVERNMENTAL REVENUE	\$ 32,278	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
24	INTERGOVERNMENTAL REVENUE	\$ 44,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
25	INTERGOVERNMENTAL REVENUE	\$ 5,380	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
26	INTERGOVERNMENTAL REVENUE	\$ 5,600,000	\$ 5,900,000	\$ 5,970,015	\$ 6,040,861	\$ 6,096,354	\$ 6,152,357	\$ 6,208,874	\$ 6,265,911	\$ 6,323,472	\$ 6,381,561	\$ 6,440,184
27	INTERGOVERNMENTAL REVENUE	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
28	INTERGOVERNMENTAL REVENUE	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
29	INTERGOVERNMENTAL REVENUE	\$ 7,300,000	\$ 7,900,000	\$ 7,993,749	\$ 8,088,610	\$ 8,162,915	\$ 8,237,902	\$ 8,313,578	\$ 8,389,949	\$ 8,467,022	\$ 8,544,803	\$ 8,623,298
30	INTERGOVERNMENTAL REVENUE	\$ 33,700	\$ 37,000	\$ 37,000	\$ 37,000	\$ 37,000	\$ 37,000	\$ 37,000	\$ 37,000	\$ 37,000	\$ 37,000	\$ 37,000
31	INTERGOVERNMENTAL REVENUE	\$ 158,000	\$ 186,000	\$ 186,000	\$ 186,000	\$ 186,000	\$ 186,000	\$ 186,000	\$ 186,000	\$ 186,000	\$ 186,000	\$ 186,000
32	INTERGOVERNMENTAL REVENUE	\$ 40,300	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
33	CHARGES FOR SERVICES	\$ 45,800	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000
34	CHARGES FOR SERVICES	\$ 49,300	\$ 43,000	\$ 43,000	\$ 43,000	\$ 43,000	\$ 43,000	\$ 43,000	\$ 43,000	\$ 43,000	\$ 43,000	\$ 43,000
35	CHARGES FOR SERVICES	\$ 574,515	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
36	CHARGES FOR SERVICES	\$ 20	\$ 20	\$ 20	\$ 20	\$ 20	\$ 20	\$ 20	\$ 20	\$ 20	\$ 20	\$ 20
37	CHARGES FOR SERVICES	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
38	CHARGES FOR SERVICES	\$ 9,791	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
39	CHARGES FOR SERVICES	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400
40	CHARGES FOR SERVICES	\$ 271,000	\$ 271,000	\$ 271,000	\$ 271,000	\$ 271,000	\$ 271,000	\$ 271,000	\$ 271,000	\$ 271,000	\$ 271,000	\$ 271,000
41	CHARGES FOR SERVICES	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500
42	CHARGES FOR SERVICES	\$ 45,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
43	CHARGES FOR SERVICES	\$ 15,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
44	CHARGES FOR SERVICES	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
45	CHARGES FOR SERVICES	\$ 1,800	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400
46	CHARGES FOR SERVICES	\$ 16,500	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000
47	CHARGES FOR SERVICES	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150
48	CHARGES FOR SERVICES	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
49	CHARGES FOR SERVICES	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
50	CHARGES FOR SERVICES	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
51	CHARGES FOR SERVICES	\$ 72,820	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
52	CHARGES FOR SERVICES	\$ 20,500	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
53	CHARGES FOR SERVICES	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000
54	CHARGES FOR SERVICES	\$ 531,100	\$ 678,000	\$ 678,000	\$ 678,000	\$ 678,000	\$ 678,000	\$ 678,000	\$ 678,000	\$ 678,000	\$ 678,000	\$ 678,000
55	CHARGES FOR SERVICES	\$ 114,176	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Detailed Revenue Projections

Schedule 10

Type	Description	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
		YE Estimate	Proposed	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
56	CHARGES FOR SERVICES	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
57	CHARGES FOR SERVICES	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
58	CHARGES FOR SERVICES	\$ 122,114	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
59	CHARGES FOR SERVICES	\$ 40,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
60	CHARGES FOR SERVICES	\$ 7,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000
61	CHARGES FOR SERVICES	\$ 160,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
62	CHARGES FOR SERVICES	\$ 12,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
63	CHARGES FOR SERVICES	\$ 10,096	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000
64	CHARGES FOR SERVICES	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
65	CHARGES FOR SERVICES	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
66	CHARGES FOR SERVICES	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
67	CHARGES FOR SERVICES	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
68	CHARGES FOR SERVICES	\$ 22,000	\$ 21,200	\$ 21,200	\$ 21,200	\$ 21,200	\$ 21,200	\$ 21,200	\$ 21,200	\$ 21,200	\$ 21,200	\$ 21,200
69	CHARGES FOR SERVICES	\$ 600	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
70	CHARGES FOR SERVICES	\$ 935	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
71	CHARGES FOR SERVICES	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300
72	CHARGES FOR SERVICES	\$ 3,500	\$ 3,400	\$ 3,400	\$ 3,400	\$ 3,400	\$ 3,400	\$ 3,400	\$ 3,400	\$ 3,400	\$ 3,400	\$ 3,400
73	CHARGES FOR SERVICES	\$ 1,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
74	CHARGES FOR SERVICES	\$ -	\$ 700	\$ 700	\$ 700	\$ 700	\$ 700	\$ 700	\$ 700	\$ 700	\$ 700	\$ 700
75	CHARGES FOR SERVICES	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
76	CHARGES FOR SERVICES	\$ 1,210	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400
77	CHARGES FOR SERVICES	\$ 4,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
78	CHARGES FOR SERVICES	\$ 1,377,698	\$ 1,321,468	\$ 1,375,933	\$ 1,432,643	\$ 1,491,691	\$ 1,553,172	\$ 1,617,187	\$ 1,683,841	\$ 1,753,242	\$ 1,825,503	\$ 1,900,743
79	CHARGES FOR SERVICES	\$ 319,963	\$ 481,223	\$ 501,057	\$ 521,708	\$ 543,211	\$ 565,600	\$ 588,912	\$ 613,185	\$ 638,458	\$ 664,773	\$ 692,172
80	CHARGES FOR SERVICES	\$ 686,743	\$ 663,973	\$ 691,339	\$ 719,833	\$ 749,502	\$ 780,393	\$ 812,558	\$ 846,048	\$ 880,919	\$ 917,227	\$ 955,031
81	CHARGES FOR SERVICES	\$ 105,033	\$ 7,637	\$ 7,952	\$ 8,280	\$ 8,621	\$ 8,976	\$ 9,346	\$ 9,731	\$ 10,132	\$ 10,550	\$ 10,985
82	CHARGES FOR SERVICES	\$ 13,257	\$ 12,614	\$ 12,614	\$ 12,614	\$ 12,614	\$ 12,614	\$ 12,614	\$ 12,614	\$ 12,614	\$ 12,614	\$ 12,614
83	CHARGES FOR SERVICES	\$ 5,220	\$ 5,784	\$ 5,784	\$ 5,784	\$ 5,784	\$ 5,784	\$ 5,784	\$ 5,784	\$ 5,784	\$ 5,784	\$ 5,784
84	CHARGES FOR SERVICES	\$ 42,958	\$ 44,978	\$ 44,978	\$ 44,978	\$ 44,978	\$ 44,978	\$ 44,978	\$ 44,978	\$ 44,978	\$ 44,978	\$ 44,978
85	CHARGES FOR SERVICES	\$ 1,807	\$ 3,071	\$ 3,071	\$ 3,071	\$ 3,071	\$ 3,071	\$ 3,071	\$ 3,071	\$ 3,071	\$ 3,071	\$ 3,071
86	CHARGES FOR SERVICES	\$ 8,238	\$ 5,242	\$ 5,242	\$ 5,242	\$ 5,242	\$ 5,242	\$ 5,242	\$ 5,242	\$ 5,242	\$ 5,242	\$ 5,242
87	CHARGES FOR SERVICES	\$ 138,873	\$ 151,234	\$ 151,234	\$ 151,234	\$ 151,234	\$ 151,234	\$ 151,234	\$ 151,234	\$ 151,234	\$ 151,234	\$ 151,234
88	CHARGES FOR SERVICES	\$ 533,941	\$ 503,246	\$ 503,246	\$ 503,246	\$ 503,246	\$ 503,246	\$ 503,246	\$ 503,246	\$ 503,246	\$ 503,246	\$ 503,246
89	CHARGES FOR SERVICES	\$ 40,313	\$ 36,011	\$ 36,011	\$ 36,011	\$ 36,011	\$ 36,011	\$ 36,011	\$ 36,011	\$ 36,011	\$ 36,011	\$ 36,011
90	CHARGES FOR SERVICES	\$ 41,311	\$ 38,490	\$ 38,490	\$ 38,490	\$ 38,490	\$ 38,490	\$ 38,490	\$ 38,490	\$ 38,490	\$ 38,490	\$ 38,490
91	CHARGES FOR SERVICES	\$ 3,196	\$ 3,777	\$ 3,777	\$ 3,777	\$ 3,777	\$ 3,777	\$ 3,777	\$ 3,777	\$ 3,777	\$ 3,777	\$ 3,777
92	FINES AND FORFEITS	\$ 2,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
93	FINES AND FORFEITS	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000
94	FINES AND FORFEITS	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
95	FINES AND FORFEITS	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000
96	FINES AND FORFEITS	\$ 256,374	\$ 251,000	\$ 251,000	\$ 251,000	\$ 251,000	\$ 251,000	\$ 251,000	\$ 251,000	\$ 251,000	\$ 251,000	\$ 251,000
97	FINES AND FORFEITS	\$ 15,600	\$ 15,600	\$ 15,600	\$ 15,600	\$ 15,600	\$ 15,600	\$ 15,600	\$ 15,600	\$ 15,600	\$ 15,600	\$ 15,600
98	FINES AND FORFEITS	\$ 1,922	\$ 1,900	\$ 1,900	\$ 1,900	\$ 1,900	\$ 1,900	\$ 1,900	\$ 1,900	\$ 1,900	\$ 1,900	\$ 1,900
99	MISCELLANEOUS REVENUES	\$ 219,600	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
100	MISCELLANEOUS REVENUES	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
101	MISCELLANEOUS REVENUES	\$ 28,700	\$ 53,000	\$ 53,000	\$ 53,000	\$ 53,000	\$ 53,000	\$ 53,000	\$ 53,000	\$ 53,000	\$ 53,000	\$ 53,000
102	MISCELLANEOUS REVENUES	\$ 303,000	\$ 303,000	\$ 303,000	\$ 303,000	\$ 303,000	\$ 303,000	\$ 303,000	\$ 303,000	\$ 303,000	\$ 303,000	\$ 303,000
103	MISCELLANEOUS REVENUES	\$ 2,231	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
104	MISCELLANEOUS REVENUES	\$ 93,876	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
105	MISCELLANEOUS REVENUES	\$ 6,331	\$ 5,700	\$ 5,700	\$ 5,700	\$ 5,700	\$ 5,700	\$ 5,700	\$ 5,700	\$ 5,700	\$ 5,700	\$ 5,700
106	MISCELLANEOUS REVENUES	\$ 834	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
107	MISCELLANEOUS REVENUES	\$ 21,671	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
108	MISCELLANEOUS REVENUES	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
109	MISCELLANEOUS REVENUES	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
110	MISCELLANEOUS REVENUES	\$ 41,300	\$ 51,000	\$ 51,000	\$ 51,000	\$ 51,000	\$ 51,000	\$ 51,000	\$ 51,000	\$ 51,000	\$ 51,000	\$ 51,000

Detailed Revenue Projections

Schedule 10

Type	Description	FY 2022 YE Estimate	FY 2023 Proposed	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected	FY 2028 Projected	FY 2029 Projected	FY 2030 Projected	FY 2031 Projected	FY 2032 Projected
111	MISCELLANEOUS REVENUES P-CARD REBATE	\$ 19,011	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000
112	MISCELLANEOUS REVENUES ELECTRONIC CITATION	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
113	MISCELLANEOUS REVENUES PW RISK/DAMAGE	\$ 14,519	\$ 7,700	\$ 7,700	\$ 7,700	\$ 7,700	\$ 7,700	\$ 7,700	\$ 7,700	\$ 7,700	\$ 7,700	\$ 7,700
114	MISCELLANEOUS REVENUES VENDING MACHINES	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
115	OTHER SOURCES FROM NSP FUND	\$ 1,533	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
116	OTHER SOURCES FROM CRA	\$ -	\$ 667,282	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
117	OTHER SOURCES FROM UTILITIES OPER	\$ 1,438,883	\$ 1,475,256	\$ 1,401,493	\$ 1,331,418	\$ 1,264,847	\$ 1,201,605	\$ 1,141,525	\$ 1,084,449	\$ 1,030,227	\$ 978,716	\$ 929,780
118	OTHER SOURCES FROM OTHER EE B	\$ 943,295	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
119	OTHER SOURCES SALES PROCEEDS	\$ 187,977	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total:		\$ 84,645,790	\$ 93,375,216	\$ 95,919,714	\$ 100,784,024	\$ 103,831,964	\$ 107,025,844	\$ 109,732,337	\$ 112,571,554	\$ 115,519,293	\$ 118,579,830	\$ 121,757,336

Detailed Expense Projections

Schedule 11

Department	Type	Description	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
			YE Estimate	Proposed	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
265	GROWTH MANAGEMENT DEPT	Operating Expenses	875	-	-	-	-	-	-	-	-	-	-
266	GROWTH MANAGEMENT DEPT	Operating Expenses	35,000	45,000	45,900	46,818	47,754	48,709	49,684	50,677	51,691	52,725	53,779
267	GROWTH MANAGEMENT DEPT	Operating Expenses	416	1,000	1,020	1,040	1,062	1,083	1,104	1,126	1,149	1,172	1,195
268	GROWTH MANAGEMENT DEPT	Operating Expenses	995	4,000	4,080	4,162	4,245	4,330	4,416	4,505	4,595	4,687	4,780
269	GROWTH MANAGEMENT DEPT	Operating Expenses	848	-	-	-	-	-	-	-	-	-	-
270	GROWTH MANAGEMENT DEPT	Operating Expenses	2,700	2,700	2,754	2,809	2,865	2,923	2,981	3,041	3,101	3,163	3,227
271	GROWTH MANAGEMENT DEPT	Operating Expenses	454	2,425	2,474	2,523	2,573	2,625	2,677	2,731	2,786	2,841	2,898
272	GROWTH MANAGEMENT DEPT	Operating Expenses	2,951	-	-	-	-	-	-	-	-	-	-
273	GROWTH MANAGEMENT DEPT	Operating Expenses	892	1,900	1,938	1,977	2,016	2,057	2,098	2,140	2,183	2,226	2,271
274	GROWTH MANAGEMENT DEPT	Personnel Services	380,000	398,116	411,357	425,038	439,174	453,781	468,873	484,467	500,580	517,229	534,431
275	GROWTH MANAGEMENT DEPT	Personnel Services	24,000	26,500	27,381	28,292	29,233	30,205	31,210	32,248	33,320	34,429	35,574
276	GROWTH MANAGEMENT DEPT	Personnel Services	500	-	-	-	-	-	-	-	-	-	-
277	GROWTH MANAGEMENT DEPT	Personnel Services	4,845	5,885	6,081	6,283	6,492	6,708	6,931	7,161	7,400	7,646	7,900
278	GROWTH MANAGEMENT DEPT	Personnel Services	1,500	-	-	-	-	-	-	-	-	-	-
279	GROWTH MANAGEMENT DEPT	Personnel Services	1,000	875	904	934	965	997	1,031	1,065	1,100	1,137	1,175
280	GROWTH MANAGEMENT DEPT	Personnel Services	700	700	723	747	772	798	824	852	880	909	940
281	GROWTH MANAGEMENT DEPT	Personnel Services	28,000	30,262	31,268	32,308	33,383	34,493	35,640	36,826	38,051	39,316	40,624
282	GROWTH MANAGEMENT DEPT	Personnel Services	30,100	33,336	35,003	36,753	38,591	40,520	42,546	44,673	46,907	49,252	51,715
283	GROWTH MANAGEMENT DEPT	Personnel Services	148,000	118,111	121,654	125,304	129,063	132,935	136,923	141,031	145,262	149,619	154,108
284	GROWTH MANAGEMENT DEPT	Personnel Services	40,000	37,816	38,950	40,119	41,323	42,562	43,839	45,154	46,509	47,904	49,341
285	GROWTH MANAGEMENT DEPT	Personnel Services	14,500	14,279	14,754	15,245	15,752	16,276	16,817	17,376	17,954	18,551	19,168
286	GROWTH MANAGEMENT DEPT	Operating Expenses	11,000	20,000	20,400	20,808	21,224	21,649	22,082	22,523	22,974	23,433	23,902
287	GROWTH MANAGEMENT DEPT	Operating Expenses	1,000	-	-	-	-	-	-	-	-	-	-
288	GROWTH MANAGEMENT DEPT	Operating Expenses	2,000	4,000	4,080	4,162	4,245	4,330	4,416	4,505	4,595	4,687	4,780
289	GROWTH MANAGEMENT DEPT	Operating Expenses	11,000	15,000	15,300	15,606	15,918	16,236	16,561	16,892	17,230	17,575	17,926
290	GROWTH MANAGEMENT DEPT	Operating Expenses	2,300	2,709	2,763	2,818	2,875	2,932	2,991	3,051	3,112	3,174	3,238
291	GROWTH MANAGEMENT DEPT	Operating Expenses	800	1,200	1,236	1,273	1,311	1,351	1,391	1,433	1,476	1,520	1,566
292	GROWTH MANAGEMENT DEPT	Operating Expenses	1,000	1,200	1,224	1,248	1,273	1,299	1,325	1,351	1,378	1,406	1,434
293	GROWTH MANAGEMENT DEPT	Operating Expenses	2,100	-	-	-	-	-	-	-	-	-	-
294	GROWTH MANAGEMENT DEPT	Operating Expenses	2,000	3,500	3,570	3,641	3,714	3,789	3,864	3,942	4,020	4,101	4,183
295	GROWTH MANAGEMENT DEPT	Operating Expenses	700	-	-	-	-	-	-	-	-	-	-
296	GROWTH MANAGEMENT DEPT	Operating Expenses	400	600	612	624	637	649	662	676	689	703	717
297	GROWTH MANAGEMENT DEPT	Operating Expenses	1,000	1,000	1,020	1,040	1,061	1,082	1,104	1,126	1,149	1,172	1,195
298	GROWTH MANAGEMENT DEPT	Operating Expenses	800	-	-	-	-	-	-	-	-	-	-
299	GROWTH MANAGEMENT DEPT	Operating Expenses	1,000	1,500	1,530	1,561	1,592	1,624	1,656	1,689	1,723	1,757	1,793
300	GROWTH MANAGEMENT DEPT	Operating Expenses	1,500	2,000	2,040	2,081	2,122	2,165	2,208	2,252	2,297	2,343	2,390
301	GROWTH MANAGEMENT DEPT	Operating Expenses	600	1,000	1,020	1,040	1,061	1,082	1,104	1,126	1,149	1,172	1,195
302	GROWTH MANAGEMENT DEPT	Operating Expenses	3,000	4,000	4,080	4,162	4,245	4,330	4,416	4,505	4,595	4,687	4,780
303	ECONOMIC DEVELOPMENT	Personnel Services	119,551	116,593	120,471	124,477	128,617	132,895	137,315	141,882	146,601	151,477	156,515
304	ECONOMIC DEVELOPMENT	Personnel Services	181,928	237,885	245,972	253,972	262,419	271,146	280,164	289,482	299,110	309,058	319,337
305	ECONOMIC DEVELOPMENT	Personnel Services	2,020	-	-	-	-	-	-	-	-	-	-
306	ECONOMIC DEVELOPMENT	Personnel Services	4,696	-	-	-	-	-	-	-	-	-	-
307	ECONOMIC DEVELOPMENT	Personnel Services	1,200	-	-	-	-	-	-	-	-	-	-
308	ECONOMIC DEVELOPMENT	Personnel Services	3,516	4,237	4,378	4,524	4,674	4,829	4,990	5,156	5,327	5,505	5,688
309	ECONOMIC DEVELOPMENT	Personnel Services	4,860	4,860	5,022	5,189	5,361	5,540	5,724	5,914	6,111	6,314	6,524
310	ECONOMIC DEVELOPMENT	Personnel Services	200	300	310	320	331	342	353	365	377	390	403
311	ECONOMIC DEVELOPMENT	Personnel Services	22,313	25,526	26,375	27,252	28,159	29,095	30,063	31,063	32,096	33,163	34,266
312	ECONOMIC DEVELOPMENT	Personnel Services	28,158	32,777	34,416	36,137	37,943	39,841	41,833	43,924	46,121	48,427	50,848
313	ECONOMIC DEVELOPMENT	Personnel Services	84,946	110,301	113,610	117,018	120,529	124,145	127,869	131,705	135,656	139,726	143,918
314	ECONOMIC DEVELOPMENT	Personnel Services	28,827	29,061	29,933	30,831	31,756	32,708	33,690	34,700	35,741	36,814	37,918
315	ECONOMIC DEVELOPMENT	Personnel Services	10,620	10,709	11,065	11,433	11,813	12,206	12,612	13,032	13,465	13,913	14,376
316	ECONOMIC DEVELOPMENT	Operating Expenses	2,500	-	-	-	-	-	-	-	-	-	-
317	ECONOMIC DEVELOPMENT	Operating Expenses	50,000	50,000	51,000	52,020	53,060	54,122	55,204	56,308	57,434	58,583	59,755
318	ECONOMIC DEVELOPMENT	Operating Expenses	11,027	28,200	28,764	29,339	29,926	30,526	31,135	31,758	32,393	33,041	33,702
319	ECONOMIC DEVELOPMENT	Operating Expenses	5,420	8,900	9,078	9,260	9,445	9,634	9,826	10,023	10,223	10,428	10,636
320	ECONOMIC DEVELOPMENT	Operating Expenses	13,000	9,000	9,180	9,364	9,551	9,742	9,937	10,135	10,338	10,545	10,756
321	ECONOMIC DEVELOPMENT	Operating Expenses	1,900	2,206	2,250	2,295	2,341	2,388	2,436	2,484	2,534	2,585	2,636
322	ECONOMIC DEVELOPMENT	Operating Expenses	7,300	5,300	5,406	5,514	5,624	5,737	5,852	5,969	6,088	6,210	6,334
323	ECONOMIC DEVELOPMENT	Operating Expenses	50,000	150,000	153,000	156,060	159,181	162,365	165,612	168,924	172,303	175,749	179,264
324	ECONOMIC DEVELOPMENT	Operating Expenses	700	700	714	728	743	758	773	788	804	820	837
325	ECONOMIC DEVELOPMENT	Operating Expenses	200	300	306	312	318	325	331	338	345	351	359
326	ECONOMIC DEVELOPMENT	Operating Expenses	13,400	-	-	-	-	-	-	-	-	-	-
327	ECONOMIC DEVELOPMENT	Operating Expenses	10,800	10,800	11,016	11,236	11,461	11,690	11,924	12,163	12,406	12,654	12,907
328	ECONOMIC DEVELOPMENT	Operating Expenses	4,000	4,000	4,080	4,162	4,245	4,330	4,416	4,505	4,595	4,687	4,780
329	ECONOMIC DEVELOPMENT	Operating Expenses	1,390	-	-	-	-	-	-	-	-	-	-
330	ECONOMIC DEVELOPMENT	Operating Expenses	794	395	403	411	419	428	436	445	454	463	472

Detailed Expense Projections

Schedule 11

Department	Type	Description	FY 2022 YE Estimate	FY 2023 Proposed	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected	FY 2028 Projected	FY 2029 Projected	FY 2030 Projected	FY 2031 Projected	FY 2032 Projected	
463	FACILITIES DEPARTMENT	Operating Expenses	COPIER LEASE	\$ 2,056	\$ 2,245	\$ 2,290	\$ 2,336	\$ 2,382	\$ 2,430	\$ 2,479	\$ 2,528	\$ 2,579	\$ 2,630	\$ 2,683
464	FACILITIES DEPARTMENT	Operating Expenses	A/C MAINTENANCE	\$ 66,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
465	FACILITIES DEPARTMENT	Operating Expenses	GENERATOR MAINTENANCE	\$ 7,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
466	FACILITIES DEPARTMENT	Operating Expenses	HALON INSPECTIONS	\$ 1,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
467	FACILITIES DEPARTMENT	Operating Expenses	ELEVATOR MAINTENANCE	\$ 10,436	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
468	FACILITIES DEPARTMENT	Operating Expenses	FIRE PROTECT DEVICES MNTC	\$ 15,023	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
469	FACILITIES DEPARTMENT	Operating Expenses	OVERHEAD DOOR MAINTENANCE	\$ 3,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
470	FACILITIES DEPARTMENT	Operating Expenses	BUILDING REPAIRS	\$ 368,041	\$ 640,590	\$ 659,808	\$ 679,602	\$ 699,990	\$ 720,990	\$ 742,619	\$ 764,898	\$ 787,845	\$ 811,480	\$ 835,825
471	FACILITIES DEPARTMENT	Operating Expenses	MACHINERY/EQUIP REPAIR	\$ 18,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
472	FACILITIES DEPARTMENT	Operating Expenses	CONTROL ACCESS	\$ 17,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
473	FACILITIES DEPARTMENT	Operating Expenses	OFFICE SUPPLIES	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
474	FACILITIES DEPARTMENT	Operating Expenses	COMPUTER SUPPLIES	\$ 23	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
475	FACILITIES DEPARTMENT	Operating Expenses	SOFTWARE <\$5,000	\$ 1,000	\$ 400	\$ 408	\$ 416	\$ 424	\$ 433	\$ 442	\$ 450	\$ 459	\$ 469	\$ 478
476	FACILITIES DEPARTMENT	Operating Expenses	COMPUTER HARDWARE	\$ 5,820	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
477	FACILITIES DEPARTMENT	Operating Expenses	CHEMICALS	\$ -	\$ 8,186	\$ 8,350	\$ 8,517	\$ 8,687	\$ 8,861	\$ 9,038	\$ 9,219	\$ 9,403	\$ 9,591	\$ 9,783
478	FACILITIES DEPARTMENT	Operating Expenses	UNIFORMS/CLOTHING	\$ 8,351	\$ 9,950	\$ 10,149	\$ 10,352	\$ 10,559	\$ 10,770	\$ 10,986	\$ 11,205	\$ 11,429	\$ 11,658	\$ 11,891
479	FACILITIES DEPARTMENT	Operating Expenses	JANITORIAL SUPPLIES	\$ 1,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
480	FACILITIES DEPARTMENT	Operating Expenses	TOOLS/EQUIPMENT	\$ 19,000	\$ 1,500	\$ 1,530	\$ 1,561	\$ 1,592	\$ 1,624	\$ 1,656	\$ 1,689	\$ 1,723	\$ 1,757	\$ 1,793
481	FACILITIES DEPARTMENT	Operating Expenses	FUELS/LUBRICANTS	\$ 52,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
482	FACILITIES DEPARTMENT	Operating Expenses	SAFETY EQUIPMENT	\$ 4,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
483	FACILITIES DEPARTMENT	Operating Expenses	OPR SUPPLIES/EQUIP <5,000	\$ 60,000	\$ 66,500	\$ 67,830	\$ 69,187	\$ 70,570	\$ 71,982	\$ 73,421	\$ 74,890	\$ 76,388	\$ 77,915	\$ 79,474
484	FACILITIES DEPARTMENT	Operating Expenses	BOOKS/SUBSCRIPTIONS	\$ 1,500	\$ 2,500	\$ 2,550	\$ 2,601	\$ 2,653	\$ 2,706	\$ 2,760	\$ 2,815	\$ 2,872	\$ 2,929	\$ 2,988
485	FACILITIES DEPARTMENT	Operating Expenses	LICENSES/CERTIFICATES	\$ 1,675	\$ 1,955	\$ 1,994	\$ 2,034	\$ 2,075	\$ 2,116	\$ 2,158	\$ 2,202	\$ 2,246	\$ 2,291	\$ 2,336
486	FACILITIES DEPARTMENT	Operating Expenses	TRAINING & EDUCATION COST	\$ 3,200	\$ 3,200	\$ 3,264	\$ 3,329	\$ 3,396	\$ 3,464	\$ 3,533	\$ 3,604	\$ 3,676	\$ 3,749	\$ 3,824
487	FACILITIES DEPARTMENT	Personnel Services	FULL-TIME SALARIES/WAGES	\$ 1,107,774	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
488	FACILITIES DEPARTMENT	Personnel Services	COMP TIME USED	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
489	FACILITIES DEPARTMENT	Personnel Services	PART-TIME WAGES	\$ 22,567	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
490	FACILITIES DEPARTMENT	Personnel Services	OVERTIME	\$ 21,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
491	FACILITIES DEPARTMENT	Personnel Services	INSURANCE BENEFITS CREDIT	\$ 14,732	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
492	FACILITIES DEPARTMENT	Personnel Services	EDUCATION-DEGREE	\$ 37	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
493	FACILITIES DEPARTMENT	Personnel Services	HOLIDAY PAY	\$ 4,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
494	FACILITIES DEPARTMENT	Personnel Services	CLOTHING ALLOWANCE	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
495	FACILITIES DEPARTMENT	Personnel Services	SOCIAL SECURITY/MEDICARE	\$ 80,409	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
496	FACILITIES DEPARTMENT	Personnel Services	RETIREMENT - ICMA	\$ 99,705	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
497	FACILITIES DEPARTMENT	Personnel Services	EMP HEALTH INS PREMIUMS	\$ 423,919	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
498	FACILITIES DEPARTMENT	Personnel Services	OTHER EMP INS PREMIUMS	\$ 148,938	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
499	FACILITIES DEPARTMENT	Personnel Services	WORKERS COMPENSATION	\$ 54,870	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
500	FACILITIES DEPARTMENT	Operating Expenses	MOWING CONTRACTS	\$ 167,405	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
501	FACILITIES DEPARTMENT	Operating Expenses	COUNTY DISPOSAL	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
502	FACILITIES DEPARTMENT	Operating Expenses	EQUIPMENT RENTAL	\$ 2,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
503	FACILITIES DEPARTMENT	Operating Expenses	OTHER RENTALS/LEASES	\$ 7,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
504	FACILITIES DEPARTMENT	Operating Expenses	FIRE PROTECT DEVICES MNTC	\$ 1,016	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
505	FACILITIES DEPARTMENT	Operating Expenses	MACHINERY/EQUIP REPAIR	\$ 63,709	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
506	FACILITIES DEPARTMENT	Operating Expenses	PARKS AREA MAINTENANCE	\$ 287,517	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
507	FACILITIES DEPARTMENT	Operating Expenses	OFFICE SUPPLIES	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
508	FACILITIES DEPARTMENT	Operating Expenses	CHEMICALS	\$ 59,134	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
509	FACILITIES DEPARTMENT	Operating Expenses	UNIFORMS/CLOTHING	\$ 11,145	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
510	FACILITIES DEPARTMENT	Operating Expenses	JANITORIAL SUPPLIES	\$ 25,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511	FACILITIES DEPARTMENT	Operating Expenses	TOOLS/EQUIPMENT	\$ 17,171	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
512	FACILITIES DEPARTMENT	Operating Expenses	SAFETY EQUIPMENT	\$ 3,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
513	FACILITIES DEPARTMENT	Operating Expenses	EQUIPMENT <\$5,000	\$ 9,160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
514	FACILITIES DEPARTMENT	Operating Expenses	LANDSCAPING	\$ 18,550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
515	FACILITIES DEPARTMENT	Operating Expenses	ATHLETIC FIELD	\$ 51,128	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
516	FACILITIES DEPARTMENT	Operating Expenses	DUES & MEMBERSHIPS	\$ 820	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
517	FACILITIES DEPARTMENT	Operating Expenses	LICENSES/CERTIFICATES	\$ 224	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
518	FACILITIES DEPARTMENT	Operating Expenses	TRAINING & EDUCATION COST	\$ 3,450	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
519	FACILITIES DEPARTMENT	Personnel Services	FULL-TIME SALARIES/WAGES	\$ -	\$ 1,108,462	\$ 1,145,328	\$ 1,183,420	\$ 1,222,780	\$ 1,263,448	\$ 1,305,469	\$ 1,348,887	\$ 1,393,750	\$ 1,440,104	\$ 1,488,000
520	FACILITIES DEPARTMENT	Personnel Services	PART-TIME WAGES	\$ -	\$ 23,244	\$ 24,017	\$ 24,816	\$ 25,641	\$ 26,494	\$ 27,375	\$ 28,286	\$ 29,226	\$ 30,198	\$ 31,203
521	FACILITIES DEPARTMENT	Personnel Services	OVERTIME	\$ -	\$ 27,000	\$ 27,898	\$ 28,826	\$ 29,785	\$ 30,775	\$ 31,799	\$ 32,856	\$ 33,949	\$ 35,078	\$ 36,245
522	FACILITIES DEPARTMENT	Personnel Services	INSURANCE BENEFITS CREDIT	\$ -	\$ 18,514	\$ 19,130	\$ 19,766	\$ 20,423	\$ 21,103	\$ 21,804	\$ 22,530	\$ 23,279	\$ 24,053	\$ 24,853
523	FACILITIES DEPARTMENT	Personnel Services	HOLIDAY PAY	\$ -	\$ 4,271	\$ 4,413	\$ 4,560	\$ 4,711	\$ 4,868	\$ 5,030	\$ 5,197	\$ 5,370	\$ 5,549	\$ 5,733
524	FACILITIES DEPARTMENT	Personnel Services	CLOTHING ALLOWANCE	\$ -	\$ 200	\$ 207	\$ 214	\$ 221	\$ 228	\$ 236	\$ 243	\$ 251	\$ 260	\$ 268
525	FACILITIES DEPARTMENT	Personnel Services	SOCIAL SECURITY/MEDICARE	\$ -	\$ 81,566	\$ 84,279	\$ 87,082	\$ 89,978	\$ 92,971	\$ 96,063	\$ 99,258	\$ 102,559	\$ 105,970	\$ 109,494
526	FACILITIES DEPARTMENT	Personnel Services	RETIREMENT - ICMA	\$ -	\$ 99,646	\$ 104,628	\$ 109,860	\$ 115,353	\$ 121,120	\$ 127,176	\$ 133,535	\$ 140,212	\$ 147,223	\$ 154,584
527	FACILITIES DEPARTMENT	Personnel Services	EMP HEALTH INS PREMIUMS	\$ -	\$ 469,099	\$ 483,172	\$ 497,667	\$ 512,597	\$ 527,975	\$ 543,814	\$ 560,129	\$ 576,933	\$ 594,241	\$ 612,068
528	FACILITIES DEPARTMENT	Personnel Services	OTHER EMP INS PREMIUMS	\$ -	\$ 148,635	\$ 153,094	\$ 157,687	\$ 162,417	\$ 167,290	\$ 172,309	\$ 177,478	\$ 182,802	\$ 188,286	\$ 193,935

Detailed Expense Projections

Schedule 11

Department	Type	Description	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	
			YE Estimate	Proposed	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
925	PUBLIC WORKS DEPARTMENT	Personnel Services	FULL-TIME SALARIES/WAGES	\$ 503,765	\$ 662,921	\$ 684,969	\$ 707,750	\$ 731,289	\$ 755,611	\$ 780,742	\$ 806,708	\$ 833,539	\$ 861,261	\$ 889,906
926	PUBLIC WORKS DEPARTMENT	Personnel Services	COMP TIME USED	\$ 4,500	\$ 5,000	\$ 5,166	\$ 5,338	\$ 5,516	\$ 5,699	\$ 5,889	\$ 6,084	\$ 6,287	\$ 6,496	\$ 6,712
927	PUBLIC WORKS DEPARTMENT	Personnel Services	PART-TIME WAGES	\$ 13,000	\$ 16,565	\$ 17,116	\$ 17,685	\$ 18,273	\$ 18,881	\$ 19,509	\$ 20,158	\$ 20,828	\$ 21,521	\$ 22,237
928	PUBLIC WORKS DEPARTMENT	Personnel Services	OVERTIME	\$ 30,000	\$ 30,469	\$ 31,482	\$ 32,529	\$ 33,611	\$ 34,729	\$ 35,884	\$ 37,078	\$ 38,311	\$ 39,585	\$ 40,902
929	PUBLIC WORKS DEPARTMENT	Personnel Services	INSURANCE BENEFITS CREDIT	\$ 5,736	\$ 9,389	\$ 9,701	\$ 10,024	\$ 10,357	\$ 10,708	\$ 11,058	\$ 11,425	\$ 11,805	\$ 12,198	\$ 12,604
930	PUBLIC WORKS DEPARTMENT	Personnel Services	TRAINER/LEADER	\$ 8,810	\$ 12,480	\$ 12,895	\$ 13,324	\$ 13,767	\$ 14,225	\$ 14,698	\$ 15,187	\$ 15,692	\$ 16,214	\$ 16,753
931	PUBLIC WORKS DEPARTMENT	Personnel Services	CERTIFICATE / LICENSE	\$ 757	\$ 2,927	\$ 3,024	\$ 3,125	\$ 3,229	\$ 3,336	\$ 3,447	\$ 3,562	\$ 3,680	\$ 3,803	\$ 3,929
932	PUBLIC WORKS DEPARTMENT	Personnel Services	HOLIDAY PAY	\$ 9,140	\$ 14,332	\$ 14,809	\$ 15,301	\$ 15,810	\$ 16,336	\$ 16,879	\$ 17,441	\$ 18,021	\$ 18,620	\$ 19,239
933	PUBLIC WORKS DEPARTMENT	Personnel Services	CLOTHING ALLOWANCE	\$ 50	\$ 50	\$ 52	\$ 53	\$ 55	\$ 57	\$ 59	\$ 61	\$ 63	\$ 65	\$ 67
934	PUBLIC WORKS DEPARTMENT	Personnel Services	SOCIAL SECURITY/MEDICARE	\$ 41,431	\$ 50,344	\$ 52,018	\$ 53,748	\$ 55,536	\$ 57,383	\$ 59,292	\$ 61,264	\$ 63,301	\$ 65,406	\$ 67,582
935	PUBLIC WORKS DEPARTMENT	Personnel Services	RETIREMENT - ICMA	\$ 43,573	\$ 57,375	\$ 60,244	\$ 63,256	\$ 66,419	\$ 69,740	\$ 73,227	\$ 76,888	\$ 80,732	\$ 84,769	\$ 89,007
936	PUBLIC WORKS DEPARTMENT	Personnel Services	EMP HEALTH INS PREMIUMS	\$ 288,893	\$ 238,731	\$ 245,893	\$ 253,270	\$ 260,868	\$ 268,694	\$ 276,755	\$ 285,057	\$ 293,609	\$ 302,417	\$ 311,490
937	PUBLIC WORKS DEPARTMENT	Personnel Services	OTHER EMP INS PREMIUMS	\$ 97,001	\$ 81,258	\$ 83,696	\$ 86,207	\$ 88,793	\$ 91,457	\$ 94,200	\$ 97,026	\$ 99,937	\$ 102,935	\$ 106,023
938	PUBLIC WORKS DEPARTMENT	Personnel Services	WORKERS COMPENSATION	\$ 35,736	\$ 30,682	\$ 31,702	\$ 32,757	\$ 33,846	\$ 34,972	\$ 36,135	\$ 37,337	\$ 38,579	\$ 39,862	\$ 41,188
939	PUBLIC WORKS DEPARTMENT	Operating Expenses	ENGINEERING SERVICES	\$ 460,176	\$ 50,000	\$ 51,000	\$ 52,020	\$ 53,060	\$ 54,122	\$ 55,204	\$ 56,308	\$ 57,434	\$ 58,583	\$ 59,755
940	PUBLIC WORKS DEPARTMENT	Operating Expenses	EQUIPMENT RENTAL	\$ 5,000	\$ 15,000	\$ 15,300	\$ 15,606	\$ 15,918	\$ 16,236	\$ 16,561	\$ 16,892	\$ 17,230	\$ 17,575	\$ 17,926
941	PUBLIC WORKS DEPARTMENT	Operating Expenses	MACHINERY/EQUIP REPAIR	\$ 1,000	\$ 2,000	\$ 2,060	\$ 2,122	\$ 2,185	\$ 2,251	\$ 2,319	\$ 2,388	\$ 2,460	\$ 2,534	\$ 2,610
942	PUBLIC WORKS DEPARTMENT	Operating Expenses	SIDEWALK REPAIRS	\$ 25,000	\$ 30,000	\$ 30,900	\$ 31,827	\$ 32,782	\$ 33,765	\$ 34,778	\$ 35,822	\$ 36,896	\$ 38,003	\$ 39,143
943	PUBLIC WORKS DEPARTMENT	Operating Expenses	BRIDGES & APPURTENANCES	\$ 1,000	\$ 3,500	\$ 3,605	\$ 3,713	\$ 3,825	\$ 3,939	\$ 4,057	\$ 4,179	\$ 4,305	\$ 4,434	\$ 4,567
944	PUBLIC WORKS DEPARTMENT	Operating Expenses	TAGS/TITLES/PER	\$ -	\$ 500	\$ 510	\$ 520	\$ 531	\$ 541	\$ 552	\$ 563	\$ 574	\$ 586	\$ 598
945	PUBLIC WORKS DEPARTMENT	Operating Expenses	MISC OPERATING SUPPLIES	\$ 5,000	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412	\$ 5,520	\$ 5,631	\$ 5,743	\$ 5,858	\$ 5,975
946	PUBLIC WORKS DEPARTMENT	Operating Expenses	CHEMICALS	\$ 1,600	\$ 3,400	\$ 3,468	\$ 3,537	\$ 3,608	\$ 3,680	\$ 3,754	\$ 3,829	\$ 3,906	\$ 3,984	\$ 4,063
947	PUBLIC WORKS DEPARTMENT	Operating Expenses	TOOLS/EQUIPMENT	\$ 7,000	\$ 7,000	\$ 7,140	\$ 7,283	\$ 7,428	\$ 7,577	\$ 7,729	\$ 7,883	\$ 8,041	\$ 8,202	\$ 8,366
948	PUBLIC WORKS DEPARTMENT	Operating Expenses	SAFETY EQUIPMENT	\$ 10,000	\$ 5,000	\$ 5,100	\$ 5,202	\$ 5,306	\$ 5,412	\$ 5,520	\$ 5,631	\$ 5,743	\$ 5,858	\$ 5,975
949	PUBLIC WORKS DEPARTMENT	Operating Expenses	EQUIPMENT -\$5,000	\$ 6,000	\$ 8,800	\$ 8,976	\$ 9,156	\$ 9,339	\$ 9,525	\$ 9,716	\$ 9,910	\$ 10,108	\$ 10,311	\$ 10,517
950	PUBLIC WORKS DEPARTMENT	Operating Expenses	ROAD STRUCTURE MATERIALS	\$ 20,000	\$ 40,000	\$ 40,800	\$ 41,616	\$ 42,448	\$ 43,297	\$ 44,163	\$ 45,046	\$ 45,947	\$ 46,866	\$ 47,804
951	PUBLIC WORKS DEPARTMENT	Operating Expenses	TRAINING & EDUCATION COST	\$ 2,000	\$ 4,557	\$ 4,648	\$ 4,741	\$ 4,836	\$ 4,933	\$ 5,031	\$ 5,132	\$ 5,235	\$ 5,339	\$ 5,446
952	GENERAL GOVERNMENT	Personnel Services	EMP HEALTH INS PREMIUMS	\$ -	\$ 39,579	\$ 40,766	\$ 41,989	\$ 43,249	\$ 44,547	\$ 45,883	\$ 47,259	\$ 48,677	\$ 50,137	\$ 51,642
953	GENERAL GOVERNMENT	Operating Expenses	CONSULTANT SERVICES	\$ 39,550	\$ 39,550	\$ 40,341	\$ 41,148	\$ 41,971	\$ 42,810	\$ 43,666	\$ 44,540	\$ 45,431	\$ 46,339	\$ 47,266
954	GENERAL GOVERNMENT	Operating Expenses	INVESTMENT SERVICES	\$ 21,480	\$ 39,280	\$ 40,066	\$ 40,867	\$ 41,684	\$ 42,518	\$ 43,368	\$ 44,236	\$ 45,120	\$ 46,023	\$ 46,943
955	GENERAL GOVERNMENT	Operating Expenses	OTHER PROFESSIONAL SVC	\$ 10,000	\$ 12,000	\$ 12,240	\$ 12,485	\$ 12,734	\$ 12,989	\$ 13,249	\$ 13,514	\$ 13,784	\$ 14,060	\$ 14,341
956	GENERAL GOVERNMENT	Operating Expenses	AUDIT COSTS	\$ 40,113	\$ 39,579	\$ 40,371	\$ 41,178	\$ 42,002	\$ 42,842	\$ 43,698	\$ 44,572	\$ 45,464	\$ 46,373	\$ 47,301
957	GENERAL GOVERNMENT	Operating Expenses	STORMWATER FEE	\$ 791	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
958	GENERAL GOVERNMENT	Operating Expenses	LIABILITY/PROPERTY INSUR	\$ 2,239,129	\$ 2,357,148	\$ 2,404,291	\$ 2,452,377	\$ 2,501,424	\$ 2,551,453	\$ 2,602,482	\$ 2,654,531	\$ 2,707,622	\$ 2,761,775	\$ 2,817,010
959	GENERAL GOVERNMENT	Operating Expenses	OTHER CURRENT CHARGES	\$ 6,150	\$ 6,150	\$ 6,273	\$ 6,398	\$ 6,526	\$ 6,657	\$ 6,790	\$ 6,926	\$ 7,064	\$ 7,206	\$ 7,350
960	GENERAL GOVERNMENT	Operating Expenses	DEBT SERVICE FEES	\$ 22,000	\$ 22,000	\$ 22,440	\$ 22,889	\$ 23,347	\$ 23,814	\$ 24,290	\$ 24,776	\$ 25,271	\$ 25,777	\$ 26,292
961	GENERAL GOVERNMENT	Operating Expenses	CREDIT CARD PROCESS FEES	\$ 123,334	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
962	GENERAL GOVERNMENT	Operating Expenses	BANK SERVICE FEES	\$ 8,200	\$ 5,800	\$ 5,916	\$ 6,034	\$ 6,155	\$ 6,278	\$ 6,404	\$ 6,532	\$ 6,662	\$ 6,796	\$ 6,932
963	GENERAL GOVERNMENT	Operating Expenses	FLEET OPERATING CHARGES	\$ 3,169,108	\$ 3,437,690	\$ 3,506,444	\$ 3,576,573	\$ 3,648,104	\$ 3,721,066	\$ 3,795,488	\$ 3,871,397	\$ 3,948,825	\$ 4,027,802	\$ 4,108,358
964	GENERAL GOVERNMENT	Operating Expenses	COVID-19	\$ 58,467	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
965	GENERAL GOVERNMENT	Operating Expenses	CONTINGENCY	\$ 317,029	\$ 2,500,000	\$ 2,550,000	\$ 2,601,000	\$ 2,653,020	\$ 2,706,080	\$ 2,760,202	\$ 2,815,406	\$ 2,871,714	\$ 2,929,148	\$ 2,987,731
966	GENERAL GOVERNMENT	Transfers	TO COMMUNITY IN	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
967	GENERAL GOVERNMENT	Transfers	TO DEBT SERVICE FUND	\$ 6,413,145	\$ 6,422,681	\$ 6,401,478	\$ 6,249,393	\$ 6,240,811	\$ 5,967,243	\$ 5,963,470	\$ 5,964,792	\$ 5,828,143	\$ 5,825,147	\$ 5,761,138
968	GENERAL GOVERNMENT	Transfers	TO UTIL OPERATING FUND	\$ 51,109	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
969	GENERAL GOVERNMENT	Transfers	TO STORMWATER F	\$ 275,697	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
970	GENERAL GOVERNMENT	Transfers	TO BUILDING FUND	\$ 245	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
971	GENERAL GOVERNMENT	Transfers	TO FLEET SERVICES	\$ 3,109,021	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
972	GENERAL GOVERNMENT	Transfers	TO ROAD MAINTENANCE CIP	\$ 919,274	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
973	GENERAL GOVERNMENT	Transfers	ENVIRONMENTAL FEE FUND	\$ 50,000	\$ 366,828	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total:			\$ 84,055,627	\$ 90,662,348	\$ 92,836,952	\$ 95,331,469	\$ 98,056,361	\$ 100,606,153	\$ 103,518,751	\$ 106,532,692	\$ 109,508,269	\$ 112,720,588	\$ 115,978,593	